



## List of topics

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About ISO 31000

About ISO 31004 – Implementation guide

About ISO 31010 – Risk assessment

ERM

Law, regulations and compliance



Discussions on LinkedIn ISO31000 since March 2009 till December 2012

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- Certification of organisations
- Best practices – HOW to implement
- Vocabulary
- About this group
- About the Global survey 2011
- International ISO 31000 conference 2012
- Events
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**Business continuity**

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| <b>BCM.</b> Business Continuity, GRC and ISO 31000   | <a href="http://goo.gl/hefco">http://goo.gl/hefco</a> |
| <b>BCM.</b> ISO 31000 and Business Continuity Management (BCM)   | <a href="http://goo.gl/8yWlm">http://goo.gl/8yWlm</a> |
| <b>BCM.</b> CONFERENCE - Aligning your Business Continuity program with the ISO 31000 standard.            | <a href="http://goo.gl/KJ1DW">http://goo.gl/KJ1DW</a> |
| <b>Performance.</b> Drivers of performance: ISO 31000 and Business Continuity                              | <a href="http://goo.gl/GG6AC">http://goo.gl/GG6AC</a> |
| <b>Performance.</b> CONFERENCE - Drivers of Performance: ISO 31000 and Business Continuity                 | <a href="http://goo.gl/3Mx0v">http://goo.gl/3Mx0v</a> |
| <b>Australia.</b> Integrating AS/NZS 5050 with ISO 31000   | <a href="http://goo.gl/omeCi">http://goo.gl/omeCi</a> |
| <b>ISO 22313.</b> Risk Management (ISO 31000) and Business Continuity Management (ISO 22301 and ISO 22313) | <a href="http://goo.gl/y5IKC">http://goo.gl/y5IKC</a> |
| <b>ISO 22313.</b> BUSINESS CONTINUITY INTERNATIONAL STANDARD GUIDANCE DOCUMENT ISO22313                    | <a href="http://goo.gl/8Hzil">http://goo.gl/8Hzil</a> |
| <b>ISO 22301.</b> ISO22301 Business Continuity Standard Approved   | <a href="http://goo.gl/9dxgK">http://goo.gl/9dxgK</a> |
| <b>ISO 22301.</b> ISO 22301 Launched Today   | <a href="http://goo.gl/5f3Wy">http://goo.gl/5f3Wy</a> |
| <b>ISO 22301.</b> ISO22301 - International Business Continuity Standard                                    | <a href="http://goo.gl/zB4Xh">http://goo.gl/zB4Xh</a> |
| <i>Version III WORD FILE - Updated by Madeleine Leblanc, approved by Alex Dali on 30</i>                   |   |
| <b>ISO 22301.</b> [Free event] ISO 22301 - THE NEW INTERNATIONAL STANDARD FOR BCM                          | <a href="http://goo.gl/yEknv">http://goo.gl/yEknv</a> |



## Discussions on LinkedIn ISO31000 since March 2009 till December 2012

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| <b>ISO 22301.</b> What is the exact reference of ISO31000 in the new BCM standard : ISO 22301                       | <a href="http://goo.gl/gZ0B5">http://goo.gl/gZ0B5</a> |
| <b>Supply chain.</b> Supply Chain Risk Management Approach and ISO 31000  | <a href="http://goo.gl/IC0qn">http://goo.gl/IC0qn</a> |
| <b>Supply chain.</b> Supply Chain Risk Management Standard based on ISO 31000 to Address Pharma Compliance Concerns | <a href="http://goo.gl/DRHJu">http://goo.gl/DRHJu</a> |

### Finance & banking

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| <b>ERM.</b> Differences between ERM and Iso 31000   | <a href="http://goo.gl/CxJ0Y">http://goo.gl/CxJ0Y</a>     |
| <b>Credit rating agencies.</b> Credit agencies changing nature of risk management ?   | <a href="http://goo.gl/rUZ3T">http://goo.gl/rUZ3T</a>     |
| <b>Basel 2/3.</b> ISO 31000 and Basel Operational Risk  | <a href="http://goo.gl/FUbmG">http://goo.gl/FUbmG</a>     |
| <b>Basel 2/3.</b> ISO 31000 - Risk Appetite - The Basel Effect  | <a href="http://goo.gl/KjR6l">http://goo.gl/KjR6l</a>     |
| <b>Basel 2/3.</b> "Prescriptive BASEL 3 NOT in conflict with ISO 31000" said BSII   | <a href="http://goo.gl/kAP6M">http://goo.gl/kAP6M</a>     |
| <b>Basel 2/3.</b> "ISO 31000 and Basel III.   | <a href="http://goo.gl/RPu5r">http://goo.gl/RPu5r</a>     |
| <b>Basel 2/3.</b> As I know, financial institution (non-banking) usually adopt BASEL for implement Risk Management. Can they adopt ISO 31000 as a basic to implement Risk Management? | <a href="http://goo.gl/eKBOj">http://goo.gl/eKBOj</a>     |
| <b>Basel 2/3.</b> Is there a correlation between ISO 31000 and Basel [see also ( <a href="http://goo.gl/IYBr">http://goo.gl/IYBr</a> )]?  | <a href="http://lnkd.in/NxXDc4">http://lnkd.in/NxXDc4</a> |
| <b>Solvency II.</b> "Solvency II: Prepare for benefits beyond compliance using ISO 31000  | <a href="http://goo.gl/P8Oxn">http://goo.gl/P8Oxn</a>     |
| <b>Solvency II.</b> Solvency II and ISO 31000   | <a href="http://goo.gl/5ZE13">http://goo.gl/5ZE13</a>     |
| <b>CFO.</b> ISO 31000 and ...the changing nature of risk for CFO  | <a href="http://goo.gl/w4VMk">http://goo.gl/w4VMk</a>     |
| <b>CFO</b> CFO are recommended to use ISO 31000...  | <a href="http://goo.gl/rkj2C">http://goo.gl/rkj2C</a>     |
| <b>Article.</b> Harvard Business Review-Article- Risk Management in a time of uncertainty   | <a href="http://goo.gl/ovqMe">http://goo.gl/ovqMe</a>     |
| <b>Next crisis.</b> Will ISO 31000 prevent the next crisis in the financial sector?   | <a href="http://goo.gl/93bJK">http://goo.gl/93bJK</a>     |
| <b>Investment banks.</b> Trading Portfolios Risk Management, approved by Alex Dali on 30<br>Control and Risk Culture in Investment Banks  | <a href="http://goo.gl/OCxU4">http://goo.gl/OCxU4</a>     |



## **G31000** Global Platform for ISO 31000 Risk Management standard

### Discussions on LinkedIn ISO31000 since March 2009 till December 2012

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| <b>Saving money.</b> How standards like ISO 31000 could help us to save billions, and lifes  | <a href="http://goo.gl/DXCMF">http://goo.gl/DXCMF</a> |
| <b>Banking sector.</b> is the ISO 31000 a tool to implement a Quality standards within the banking industry? basically to Risk Management? | <a href="http://goo.gl/WIMRR">http://goo.gl/WIMRR</a> |
| <b>Banking sector.</b> Should banks improve risk management standards using ISO 31000 ?  | <a href="http://goo.gl/gGJ3R">http://goo.gl/gGJ3R</a> |
| <b>Banking sector.</b> Would the application of ISO 3100 have helped to prevent the Barclays scandle reported yesterday and if so how?     | <a href="http://goo.gl/6ey91">http://goo.gl/6ey91</a> |
| <b>Turkey.</b> ISO 31000 for Op.Risks - Operational Risk Conference, ISTANBUL  | <a href="http://goo.gl/MKy1H">http://goo.gl/MKy1H</a> |
| <b>Profitability.</b> I am still in doubt "is it true that, the higher the risk, the higher its profitability?"                            | <a href="http://goo.gl/eQzuF">http://goo.gl/eQzuF</a> |

### Internal and External Audit

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| <b>Role.</b> Legitimate Internal Audit Roles With Safeguards   | <a href="http://goo.gl/jWPgJ">http://goo.gl/jWPgJ</a> |
| <b>COSO ERM.</b> Comparing the COSO ERM Framework with ISO 31000   | <a href="http://goo.gl/2CA6P">http://goo.gl/2CA6P</a> |
| <b>COSO ERM.</b> Arnold Schanfield Advocating COSO ERM   | <a href="http://goo.gl/F7OZh">http://goo.gl/F7OZh</a> |
| <b>COSO ERM.</b> COSO ERM or ISO 31000? Which is better?   | <a href="http://goo.gl/srn9a">http://goo.gl/srn9a</a> |
| <b>COSO ERM.</b> ISO 31000 vs. COSO ERM: preliminary survey results  | <a href="http://goo.gl/hGguu">http://goo.gl/hGguu</a> |
| <b>COSO ERM.</b> Why is ISO 31000 a preferred ERM framework in many organizations than COSO?                 | <a href="http://goo.gl/gQQmE">http://goo.gl/gQQmE</a> |
| <b>COSO ERM.</b> Final results of COSO vs ISO risk management survey   | <a href="http://goo.gl/Zn1LU">http://goo.gl/Zn1LU</a> |
| <b>COSO ERM.</b> My Personal Journey From COSO to ISO  | <a href="http://goo.gl/FOJIT">http://goo.gl/FOJIT</a> |
| <b>IIA.</b> IIA guidance on auditing the Control Environment   | <a href="http://goo.gl/98YKB">http://goo.gl/98YKB</a> |
| <b>IIA.</b> New IIA guide based on ISO 31000   | <a href="http://goo.gl/yosiW">http://goo.gl/yosiW</a> |
| <b>Internal Audit.</b> Why risk management and internal audit need to collaborate                            | <a href="http://goo.gl/gLJm1">http://goo.gl/gLJm1</a> |
| <b>Internal Audit.</b> White Paper Released- The Future Role of Internal Audit in Enterprise Risk Management | <a href="http://goo.gl/SNdD2">http://goo.gl/SNdD2</a> |



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| <b>Internal Audit.</b> ISO 31000 is not intended for certification - but might be a vital part of the annual audit?      | <a href="http://goo.gl/6Xlbn">http://goo.gl/6Xlbn</a> |
| <b>Internal Controls.</b> Comparing the COSO Internal Control with ISO 31000   | <a href="http://goo.gl/M5vGZ">http://goo.gl/M5vGZ</a> |
| <b>Internal Controls.</b> Can you use an ERM standard or framework to assess internal controls over financial reporting? | <a href="http://goo.gl/EVYSz">http://goo.gl/EVYSz</a> |
| <b>Internal Controls.</b> How many controls are too many?  | <a href="http://goo.gl/2qu8i">http://goo.gl/2qu8i</a> |
| <b>Credit rating agencies.</b> Credit agencies changing nature of risk management ?                                      | <a href="http://goo.gl/rUz3T">http://goo.gl/rUz3T</a> |
| <b>External audit.</b> External Audit Use of ERM results.  | <a href="http://goo.gl/cqKHP">http://goo.gl/cqKHP</a> |

### Governance

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| <b>Governance.</b> A Wonderful Source of Information on Risk Management and Board Oversight   | <a href="http://goo.gl/yi2Vr">http://goo.gl/yi2Vr</a>     |
| <b>Trust deficiency.</b> The risk of a trust deficiency - Marks on Governance   | <a href="http://goo.gl/VwJLr">http://goo.gl/VwJLr</a>     |
| <b>GRC.</b> GRC vs ERM, two acronyms in fashion   | <a href="http://lnkd.in/yubcAM">http://lnkd.in/yubcAM</a> |
| <b>GRC.</b> Is ISO 31000 an adequate standard for Compliance ?  | <a href="http://lnkd.in/Dgv462">http://lnkd.in/Dgv462</a> |
| <b>GRC.</b> Learn from Forrester Research, Inc how you can use the ISO 31000 framework in your GRC prgrams to improve performance within your organizations | <a href="http://lnkd.in/E3cYiY">http://lnkd.in/E3cYiY</a> |
| <b>GRC.</b> How Do We Reconcile ISO 31000 with GRC?   | <a href="http://lnkd.in/2b7_3m">http://lnkd.in/2b7_3m</a> |
| <b>GRC.</b> I'm looking for models that integrate what's termed as 'GRC' and ERM (or ISO31000)  | <a href="http://lnkd.in/sDShhQ">http://lnkd.in/sDShhQ</a> |

### Software

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| <b>Vendors.</b> Can you share any ISO 31000 software vendors and training companies ?                          | <a href="http://goo.gl/YXIW8">http://goo.gl/YXIW8</a> |
| <b>Oracle.</b> Has anyone has used the Oracle eGRCM tool to implement an ISO 31,000 based framework (not SOX)? | <a href="http://goo.gl/US7lu">http://goo.gl/US7lu</a> |



## G31000 Global Platform for ISO 31000 Risk Management standard

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| <b>Compatible.</b> Automated ERM Software + ISO 31000 Compatible = ? | <a href="http://goo.gl/Khlz5">http://goo.gl/Khlz5</a>     |
| <b>Compatible.</b> Risk Management Software/Solutions                | <a href="http://lnkd.in/vexxCG">http://lnkd.in/vexxCG</a> |

#### Public sector

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| <b>Government.</b> I work for the federal govt and play the role of CRO. What risk management certifications would you recommend. My area of expertise is... | <a href="http://goo.gl/n7R96">http://goo.gl/n7R96</a> |
| <b>Government.</b> ISO 31000 applied to GOVERNMENT: a good example that comes from Australia...  | <a href="http://goo.gl/Cui3Q">http://goo.gl/Cui3Q</a> |
| <b>General.</b> First steps of the public sector towards an ISO 31000 framework  | <a href="http://goo.gl/F0oHZ">http://goo.gl/F0oHZ</a> |
| <b>Europe.</b> The European Commission is using ISO 31000 Risk Management Standard   | <a href="http://goo.gl/qpPJq">http://goo.gl/qpPJq</a> |
| <b>Local.</b> France publishes a guide on Risk Management for local territorial entities based on the ISO 31000  | <a href="http://goo.gl/90Xbe">http://goo.gl/90Xbe</a> |
| <b>Disaster.</b> The Value of Disaster Prevention aligned with ISO 31000   | <a href="http://goo.gl/jnb4z">http://goo.gl/jnb4z</a> |
| <b>Case studies.</b> I work for a Science Centre, is it important to implement the ISO 31000?  | <a href="http://goo.gl/Uwz2y">http://goo.gl/Uwz2y</a> |
| <b>Non-for-profit..</b> World Customs Organization (WCO) Risk Management framework   | <a href="http://goo.gl/KlRpa">http://goo.gl/KlRpa</a> |

#### Health & safety sector

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| <b>Hospitality.</b> Hospitality's new best friend in Australia; Risk Management ISO:31000  | <a href="http://goo.gl/1LNQq">http://goo.gl/1LNQq</a> |
| <b>Health sector.</b> Has anyone any thoughts on the relationship of these standards with ISO 31000? In each of the 10 standards for healthcare there is reference to risk management. Would be interested in any comments or how others are approaching this. | <a href="http://goo.gl/7SH6z">http://goo.gl/7SH6z</a> |
| <b>ISO Guide 51.</b> New ISO Guide 51 and ISO 31000: what will be necessary to harmonize them?   | <a href="http://goo.gl/R45g4">http://goo.gl/R45g4</a> |



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| <b>New regulation.</b> Will ISO 31000 become obsolete under the changing legal changes in Australia's Workplace Health and Safety?           | <a href="http://goo.gl/65tSt">http://goo.gl/65tSt</a>     |
| <b>Safety.</b> Using ISO 31000 as a "new approach for controlling safety"  | <a href="http://goo.gl/ijywm">http://goo.gl/ijywm</a>     |
| <b>Safety.</b> ARTICLE - Measuring and managing risk – help from ISO 31000   | <a href="http://goo.gl/iwuX2">http://goo.gl/iwuX2</a>     |
| <b>EHS.</b> The evolution of the EHS/S function towards ISO 31000 standard   | <a href="http://goo.gl/KLOF9">http://goo.gl/KLOF9</a>     |
| <b>EHS.</b> ISO 31000 in the context of EHS professionals  | <a href="http://lnkd.in/xX6wjV">http://lnkd.in/xX6wjV</a> |
| <b>Saving lives.</b> How standards like ISO 31000 could help us to save billions, and lifes  | <a href="http://goo.gl/DXCMF">http://goo.gl/DXCMF</a>     |
| <b>Standard.</b> Newly Revised Z10 Safety Management Standard Now Available ANSI Z10-2012: Occupational Safety and Health Management Systems | <a href="http://goo.gl/KsTFe">http://goo.gl/KsTFe</a>     |

### **Project risk management**

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| <b>Project.</b> Is ISO 31000 applicable to project risk management?  | <a href="http://goo.gl/K2rLf">http://goo.gl/K2rLf</a>     |
| <b>Audit.</b> How do u conduct an audit of risk management process in projects? Insights requested.  | <a href="http://goo.gl/g8sla">http://goo.gl/g8sla</a>     |
| <b>Risk criteria.</b> Project risk management alignment I'm interested to know whether the risk criteria you use for project risk evaluations are                                    | <a href="http://goo.gl/LP3cP">http://goo.gl/LP3cP</a>     |
| <b>Property development.</b> ISO 31000 for property development  | <a href="http://goo.gl/00LFM">http://goo.gl/00LFM</a>     |
| <b>Workshop.</b> Workshop on project risk management aligned with ISO31000   | <a href="http://goo.gl/DBtil">http://goo.gl/DBtil</a>     |
| <b>Return on Investment.</b> Risk framework ROI  | <a href="http://goo.gl/SvGb7">http://goo.gl/SvGb7</a>     |
| <b>QRA.</b> How does ISO 31000 support the QRA (Quantitative Risk Analysis) frameworks adopted on construction megaprojects for analysing Schedule, Cost and Risk Event uncertainty. | <a href="http://lnkd.in/76magQ">http://lnkd.in/76magQ</a> |

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### **Human factors and safety**

Version 1.0 WORK IN PROGRESS Updated by Madeleine Leblanc, approved by Alex Dali on 30

2012



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| <b>Human factor.</b> Addressing human factors is at the core of risk management!  | <a href="http://goo.gl/MBrFY">http://goo.gl/MBrFY</a>     |
| <b>Human factor.</b> Five House Rules for Managing Risky Behavior - Harvard Business Review   | <a href="http://goo.gl/uDDay">http://goo.gl/uDDay</a>     |
| <b>Human factor.</b> CONFERENCE in Paris in May – Session: Risk and Human factors   | <a href="http://goo.gl/p7lSY">http://goo.gl/p7lSY</a>     |
| <b>Perception.</b> What are the perceptions out there about the ISO 31,000 Risk Management Standard?  | <a href="http://goo.gl/Zpiro">http://goo.gl/Zpiro</a>     |
| <b>Perceptions.</b> What are RISK PERCEPTIONS according to ISO 31000 and ISO Guide 73?  | <a href="http://goo.gl/TybnG">http://goo.gl/TybnG</a>     |
| <b>Perceptions.</b> Risk lies in the eyes of the beholder!  | <a href="http://goo.gl/l1Ovt">http://goo.gl/l1Ovt</a>     |
| <b>Perceptions.</b> ISO31000 mentions 'perception' 13 times. Do we as managers, focus enough on the concept of human perception when addressing risk?   | <a href="http://goo.gl/GmTWf">http://goo.gl/GmTWf</a>     |
| <b>Perceptions.</b> Thinking, Fast and Slow, by Daniel Kahneman -- does ISO 31000 provide enough about how humans really behave?  | <a href="http://goo.gl/NS3R7">http://goo.gl/NS3R7</a>     |
| <b>Perceptions.</b> "Risk is a Many-Splendored Thing..."  | <a href="http://goo.gl/wQXVh">http://goo.gl/wQXVh</a>     |
| <b>Misjudgments.</b> How to hedge against misjudgments in risk management?  | <a href="http://goo.gl/C7UJg">http://goo.gl/C7UJg</a>     |
| <b>Misjudgments.</b> Our Intuitive Judgment Processes Can Betray Us   | <a href="http://goo.gl/VwJLr">http://goo.gl/VwJLr</a>     |
| <b>Trust deficiency.</b> The risk of a trust deficiency - Marks on Governance   | <a href="http://goo.gl/VwJLr">http://goo.gl/VwJLr</a>     |
| <b>Impact of different cultures.</b> National cultural differences and their effects on ERM implementation. Risk management practitioners in United States, France, Colombia or Brazil: you are all invited to participate in this study. | <a href="http://lnkd.in/nekDWf">http://lnkd.in/nekDWf</a> |

**Sustainable development**

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| <b>ISO 26000.</b> Is the ISO 26000 included/ referenced in the ISO 31000?  | <a href="http://goo.gl/eIazA">http://goo.gl/eIazA</a> |
| <b>ISO 26000.</b> NEW VIDEO   Synergies between ISO 31000 and ISO 26000 * <i>Version III WORD FILE - Updated by Madeleine Leblanc, approved by Alex Dali on 30</i> | <a href="http://goo.gl/cU6hl">http://goo.gl/cU6hl</a> |
| <b>ISO 26000.</b> Synergies between ISO 26000 and ISO 31000  | <a href="http://goo.gl/MC6Ol">http://goo.gl/MC6Ol</a> |





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| <b>Global Risk report 2012.</b> How ISO 31000 can help manage the risks highlighted in the GLOBAL RISKS 2012 Report that has just been published? | <a href="http://goo.gl/6URhw">http://goo.gl/6URhw</a>     |
| <b>Ecology.</b> Ecology (see Wikipedia) - v - ISO 31000   | <a href="http://goo.gl/Sug6s">http://goo.gl/Sug6s</a>     |
| <b>Economic crisis.</b> Economic Crisis: Have we not been living in the past decade in an artificial economic growth mainly in western countries! | <a href="http://goo.gl/igelK">http://goo.gl/igelK</a>     |
| <b>Similarities and complementary.</b> ISO 31000 for Sustainability   | <a href="http://lnkd.in/7UFBDi">http://lnkd.in/7UFBDi</a> |

### Information security

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| <b>Information security.</b> ISO 31000 and ISO 27005 Differences                               | <a href="http://goo.gl/PHy12">http://goo.gl/PHy12</a> |
| <b>Information security.</b> Information security standard now aligned with ISO 31000          | <a href="http://goo.gl/SryPO">http://goo.gl/SryPO</a> |
| <b>Information security.</b> Similarities and differences between ISO 31000 and ISMS ISO 27001 | <a href="http://goo.gl/dcD0B">http://goo.gl/dcD0B</a> |
| <b>Information security.</b> Will ISO 31000 replace ISO 27005?                                 | <a href="http://goo.gl/XpLu8">http://goo.gl/XpLu8</a> |

### Security risk management

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| <b>Security.</b> Security management expands to integrate ISO 31000                                  | <a href="http://goo.gl/sU4HO">http://goo.gl/sU4HO</a> |
| <b>Security.</b> Alignment of ISO 31000 principles with the achievement of organisational resilience | <a href="http://goo.gl/0gZQP">http://goo.gl/0gZQP</a> |
| <b>Security.</b> Improving Security Risk Management using...ISO 31000                                | <a href="http://goo.gl/SjmgM">http://goo.gl/SjmgM</a> |
| <b>Information security.</b> ISO 31000 and ISO 27005 Differences                                     | <a href="http://goo.gl/PHy12">http://goo.gl/PHy12</a> |
| <b>Information security.</b> Similarities and differences between ISO 31000 and ISMS ISO 27001       | <a href="http://goo.gl/dcD0B">http://goo.gl/dcD0B</a> |
| <b>Information security.</b> Information security standard now aligned with ISO 31000                | <a href="http://goo.gl/SryPO">http://goo.gl/SryPO</a> |

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| 9<br><b>Physical security.</b> Security management expands to integrate ISO 31000 | <i>Version III, WORD FILE - Updated by Madeleine Leblanc, approved by Alex Dali on 30</i><br><a href="http://goo.gl/BMbVO">http://goo.gl/BMbVO</a> 2012 |
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## Standards and management system

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| <b>COSO ERM.</b> Comparing the COSO ERM Framework with ISO 31000  | <a href="http://goo.gl/2CA6P">http://goo.gl/2CA6P</a> |
| <b>COSO ERM.</b> Arnold Schanfield Advocating COSO ERM  | <a href="http://goo.gl/F7OZh">http://goo.gl/F7OZh</a> |
| <b>COSO ERM.</b> COSO ERM or ISO 31000? Which is better?  | <a href="http://goo.gl/srn9a">http://goo.gl/srn9a</a> |
| <b>COSO ERM.</b> ISO 31000 vs. COSO ERM: preliminary survey results   | <a href="http://goo.gl/hGguu">http://goo.gl/hGguu</a> |
| <b>COSO ERM.</b> Why is ISO 31000 a preferred ERM framework in many organizations than COSO?  | <a href="http://goo.gl/gQQmE">http://goo.gl/gQQmE</a> |
| <b>COSO ERM.</b> Final results of COSO vs ISO risk management survey  | <a href="http://goo.gl/Zn1lU">http://goo.gl/Zn1lU</a> |
| <b>COSO ERM.</b> My Personal Journey From COSO to ISO   | <a href="http://goo.gl/FOJIT">http://goo.gl/FOJIT</a> |
| <b>COSO ERM.</b> Why U.S. Risk Managers Should Take a Hint from the Rest of the World   | <a href="http://goo.gl/FerBe">http://goo.gl/FerBe</a> |
| <b>Integration.</b> Is there work done on integrating or mapping of ISO 31000 with other risk management standards such as ISO 14971?   | <a href="http://goo.gl/Nfcl">http://goo.gl/Nfcl</a>   |
| <b>Compare</b> Risk management - Relationship with other management systems   | <a href="http://goo.gl/ZESy6">http://goo.gl/ZESy6</a> |
| <b>Compare.</b> Comparing six risk management standards, including ISO31000   | <a href="http://goo.gl/BFMIW">http://goo.gl/BFMIW</a> |
| <b>Compare.</b> "Standards & Guidelines tend to be conceptual with little guidance on practical implementation" An overview of widely used risk management standards and guidelines, an RIMS Executive report, 2011 | <a href="http://goo.gl/UiCBF">http://goo.gl/UiCBF</a> |
| <b>M_O_R model.</b> What types of risk management models are being used successfully around the world in an ISO31000 environment?   | <a href="http://goo.gl/5nX2O">http://goo.gl/5nX2O</a> |
| <b>Umbrella standard.</b> Putting ISO 31000 up as the umbrella standard for all aspects regarding the management of risk  | <a href="http://goo.gl/B222s">http://goo.gl/B222s</a> |
| <b>Framework.</b> Is a risk management system the same as a risk management framework   | <a href="http://goo.gl/PVAkl">http://goo.gl/PVAkl</a> |
| <b>Mixing framework and process.</b> Do not test the risk management to the risk management process !   | <a href="http://goo.gl/0ndOI">http://goo.gl/0ndOI</a> |
| <b>Mixing framework and process.</b> Framework vs. process  | <a href="http://goo.gl/3QP4Z">http://goo.gl/3QP4Z</a> |



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| <b>Quality management system.</b> Forthcoming ISO 9001:2015 will include Risk Management (according to ISO 31000), Stakeholder Management, etc. | <a href="http://goo.gl/70wHt">http://goo.gl/70wHt</a> |
| <b>Intergrated management system.</b> Integrated Management Systems   New PAS 99:2012   Aligned with ISO 31000...                               | <a href="http://goo.gl/4UuWA">http://goo.gl/4UuWA</a> |

### Education & Training

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| <b>Role of risk manager.</b> Will ISO 31000 help risk managers to increase their role and influence?  | <a href="http://goo.gl/Q3LTA">http://goo.gl/Q3LTA</a> |
| <b>Role of risk manager.</b> Kill the Risk Manager !!!  | <a href="http://goo.gl/voTns">http://goo.gl/voTns</a> |
| <b>Role of risk manager.</b> Risk managers and senior leaders differ on role of risk management c   | <a href="http://goo.gl/y0itf">http://goo.gl/y0itf</a> |
| <b>Role of risk manager.</b> Risk managers may become obsolete  | <a href="http://goo.gl/5DcCj">http://goo.gl/5DcCj</a> |
| <b>Role of risk manager.</b> What makes a good risk manager?  | <a href="http://goo.gl/E0RfY">http://goo.gl/E0RfY</a> |
| <b>Role of risk manager.</b> Are risk managers really philosophers?   | <a href="http://goo.gl/xaGpz">http://goo.gl/xaGpz</a> |
| <b>Role of risk manager.</b> Are Risk Managers Honest about Dishonesty  | <a href="http://goo.gl/dX3pL">http://goo.gl/dX3pL</a> |
| <b>Training.</b> ISO 31000 courses and support in Brazil<br>www.daryus.com.br. I invite all for visit Brazil in 6-7 June 2011 for www.grc-inter.com | <a href="http://goo.gl/kIGsl">http://goo.gl/kIGsl</a> |
| <b>Training.</b> I would like to study about ISO 31000 Risk Management Standard.  | <a href="http://goo.gl/F0xcS">http://goo.gl/F0xcS</a> |
| <b>Training.</b> What are The Available Training Events for ISO 3100 Outside Australia  | <a href="http://goo.gl/t434E">http://goo.gl/t434E</a> |
| <b>Training.</b> ISO 31000 Risk Management Training (Pakistan)  | <a href="http://goo.gl/DZRO3">http://goo.gl/DZRO3</a> |
| <b>Training.</b> ISO 31000 and ISO 9001 Training in South Africa  | <a href="http://goo.gl/hpSlJ">http://goo.gl/hpSlJ</a> |
| <b>Training.</b> Course on Implementing ISO 31000 - India   | <a href="http://goo.gl/sYzkJ">http://goo.gl/sYzkJ</a> |
| <b>Training.</b> Dr. Dale Cooper's Practical Workshop on Enterprise Risk Management - using ISO 31000   | <a href="http://goo.gl/AZDDI">http://goo.gl/AZDDI</a> |
| <b>Training.</b> ISO 31000 Training - Toronto   | <a href="http://goo.gl/oPSDV">http://goo.gl/oPSDV</a> |
| <b>Certification.</b> Looking to attend ISO 31000 "training" / "certification". Are there any options for this within Africa? SA maybe?             | <a href="http://goo.gl/yP226">http://goo.gl/yP226</a> |
| <b>Certification.</b> ERM certification?  | <a href="http://goo.gl/nTCo0">http://goo.gl/nTCo0</a> |

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| <b>Certification.</b> There were many discussion on G31000 about ISO31000 certification. Should Ferma certification be based on ISO31000?            | <a href="http://goo.gl/e1kZe">http://goo.gl/e1kZe</a>     |
| <b>Communication tools.</b> The ISO 31000 Communication Toolbox  | <a href="http://goo.gl/OfxKa">http://goo.gl/OfxKa</a>     |
| <b>RIMS workshop.</b> RIMS proposing a workshop on the ISO 31010 Risk Assessment Standard  | <a href="http://goo.gl/qM4AY">http://goo.gl/qM4AY</a>     |
| <b>Profession.</b> Do you see risk management as a professional discipline?  | <a href="http://goo.gl/4SzBh">http://goo.gl/4SzBh</a>     |
| <b>Profession.</b> Is risk management a full time job?   | <a href="http://lnkd.in/iBRJhZ">http://lnkd.in/iBRJhZ</a> |
| <b>Diploma.</b> Is a BA/BA(HON) Risk Management degree at Glasgow Caledonian University in line with ISO 31000 THINKING????????????? I am looking... | <a href="http://goo.gl/Gvt8Q">http://goo.gl/Gvt8Q</a>     |
| <b>Diploma.</b> What things do I have to know and study in order to become a risk analyst/professional?.   | <a href="http://goo.gl/Lb1C1">http://goo.gl/Lb1C1</a>     |
| <b>Universities.</b> What is the importance of implementing ISO 31000 in private Universities? Case studies  | <a href="http://goo.gl/VUOHL">http://goo.gl/VUOHL</a>     |

### About ISO 31000

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| <b>Australian standard.</b> Comparing ISO 31000 and AS/NZ 4360 - similarities and differences           | <a href="http://goo.gl/65VzY">http://goo.gl/65VzY</a> |
| <b>Virtues.</b> Determining the virtues of ISO31000   | <a href="http://goo.gl/gVwx0">http://goo.gl/gVwx0</a> |
| <b>Video.</b> IIA Australia on ISO 31000 – A video introducing a New Global Standard on Risk Management | <a href="http://goo.gl/KRmvU">http://goo.gl/KRmvU</a> |
| <b>Advise.</b> I need some input because I don't know ISO 31000   | <a href="http://goo.gl/BV3yS">http://goo.gl/BV3yS</a> |
| <b>Article.</b> Interesting article on ISO 31000....  | <a href="http://goo.gl/hXfXG">http://goo.gl/hXfXG</a> |
| <b>Article.</b> StrategicRisk article : ISO 31000, the gold standard                                    | <a href="http://goo.gl/WpSvv">http://goo.gl/WpSvv</a> |
| <b>Article.</b> ISO 31000 as a research model   | <a href="http://goo.gl/c2Vqf">http://goo.gl/c2Vqf</a> |
| <b>Call for articles.</b> Call for Papers relating to ISO 31000   | <a href="http://goo.gl/8hll0">http://goo.gl/8hll0</a> |
| <b>Call for articles.</b> Call for Papers and Materials - ISO 31000, 31010, and Guide #73               | <a href="http://goo.gl/Dppi2">http://goo.gl/Dppi2</a> |
| <b>Reference.</b> Remember the fundamentals of ISO 31000  | <a href="http://goo.gl/i1BNG">http://goo.gl/i1BNG</a> |



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| <b>Reference.</b> Solid and quick recap of ISO 31000   | <a href="http://goo.gl/TEkcj">http://goo.gl/TEkcj</a> |
| <b>Presentation.</b> ISO 31000 presentation  | <a href="http://goo.gl/ZAIuv">http://goo.gl/ZAIuv</a> |
| <b>Approach.</b> THE NO PRESUMPTION APPROACH TO ISO31000   | <a href="http://goo.gl/IZwXI">http://goo.gl/IZwXI</a> |
| <b>Impact.</b> IMPACT of ISO31000  | <a href="http://goo.gl/nE2Ia">http://goo.gl/nE2Ia</a> |
| <b>Copy.</b> Where to get a copy of ISO 31000 standard ?   | <a href="http://goo.gl/VseS6">http://goo.gl/VseS6</a> |
| <b>Users.</b> ISO31000 - who is using it?  | <a href="http://goo.gl/NA8zM">http://goo.gl/NA8zM</a> |
| <b>Improvement.</b> Still room for improvement in ISO 31000, said Paul Hopkin, technical director at AIRMIC              | <a href="http://goo.gl/pmdsl">http://goo.gl/pmdsl</a> |
| <b>Communication tools.</b> The ISO 31000 Communication Toolbox  | <a href="http://goo.gl/Ofxk">http://goo.gl/Ofxk</a>   |
| <b>Spirit of ISO 31000.</b> Quote File: Capturing the spirit of ISO 31000  | <a href="http://goo.gl/e9SN9">http://goo.gl/e9SN9</a> |
| <b>Open standard.</b> The handicap of ISO 31000:2009 not being an "open" standard  | <a href="http://goo.gl/RESiA">http://goo.gl/RESiA</a> |
| <b>Perception.</b> What are the perceptions out there about the ISO 31,000 Risk Management Standard?                     | <a href="http://goo.gl/Zpiro">http://goo.gl/Zpiro</a> |
| <b>Umbrella standard.</b> Putting ISO 31000 up as the umbrella standard for all aspects regarding the management of risk | <a href="http://goo.gl/B222s">http://goo.gl/B222s</a> |
| <b>Statistics.</b> ISO 31000 Risk Management Standard - Interesting Statistic  | <a href="http://goo.gl/1b1Ly">http://goo.gl/1b1Ly</a> |
| <b>Languages.</b> ISO 31000 standard available in multiple languages   | <a href="http://goo.gl/eUfVx">http://goo.gl/eUfVx</a> |
| <b>Need.</b> Really an organization needs ISO 31000 standards...?  | <a href="http://goo.gl/esqnt">http://goo.gl/esqnt</a> |

### About ISO TC 262 Risk management committee

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| <b>ISO Committee.</b> Creation of a permanent ISO committee in Risk Management   | <a href="http://goo.gl/zb7du">http://goo.gl/zb7du</a> |
| <b>USA.</b> American Society of Safety Engineers' is Pleased to Announce that Dorothy Gjerdrum of St. Paul, MN Named One of the 100 Most Influential People in Finance   | <a href="http://goo.gl/y4d6M">http://goo.gl/y4d6M</a> |
| <b>USA.</b> An Update from the U.S. TAG for Risk Management (ISO 31000) <small>Version III WORD FILE - Updated by Madeleine Leblanc, approved by Alex Dali on 30</small> | <a href="http://goo.gl/0xISx">http://goo.gl/0xISx</a> |



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**About ISO 31004 – Implementation guide**

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| <b>ISO 31004 Guide.</b> Guides for ISO 31000, Risk management – Principles and guidelines  | <a href="http://goo.gl/sEY3L">http://goo.gl/sEY3L</a> |
| <b>ISO 31004 Guide.</b> Is there a companion/explanatory publication about this standard AS/NZS ISO 31000:2009? I was looking at the HB 327:2010 but I am unsure if the later embraces the whole standard. Thank you | <a href="http://goo.gl/wkweY">http://goo.gl/wkweY</a> |
| <b>ISO 31004 Guide.</b> BSI and AS/NZS are both proposing to ISO to develop a Risk Management Guide on ISO31000:2009   | <a href="http://goo.gl/DU7VT">http://goo.gl/DU7VT</a> |
| <b>ISO 31004 Guide.</b> ISO 31004 : Risk management -- Guidance for the implementation of ISO 31000  | <a href="http://goo.gl/0G3gW">http://goo.gl/0G3gW</a> |
| <b>ISO 31004 Guide.</b> When will ISO31004 be available as Draft (DIS ?) for public recognition?   | <a href="http://goo.gl/FfZpc">http://goo.gl/FfZpc</a> |
| <b>ISO 31004 Guide.</b> ISO 31004 Draft  | <a href="http://goo.gl/xz1za">http://goo.gl/xz1za</a> |
| <b>ISO 31004 Guide.</b> What would you like to see in ISO 31004?   | <a href="http://goo.gl/BFSBB">http://goo.gl/BFSBB</a> |
| <b>ISO 31004 Guide.</b> Are there any guidance/companion handbooks for ISO 31,000 available containing tools and case studies and explanatory notes similar to AS/NZ HB 436?   | <a href="http://goo.gl/39GW2">http://goo.gl/39GW2</a> |
| <b>CSA Q31001-11.</b> CSA Q31001-11: Canada's ISO 31000 Implementation Guide   | <a href="http://goo.gl/1Mqhl">http://goo.gl/1Mqhl</a> |
| <b>IRM Guide.</b> IRM publishes Turkish version of ISO 31000 guide   | <a href="http://goo.gl/zjxik">http://goo.gl/zjxik</a> |
| <b>Enough guidance.</b> Does the ISO 31000 standard provide sufficient guidance on the risks that matter?  | <a href="http://goo.gl/lq4hQ">http://goo.gl/lq4hQ</a> |

**About ISO 31010 - Risk assessment**

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| <b>RIMS workshop.</b> RIMS proposing a workshop on the ISO 31010 Risk Assessment Standard  | <a href="http://goo.gl/qM4Av">http://goo.gl/qM4Av</a> |
| <b>Technics for Risk Assessment</b> What approach do you use for risk analysis and evaluation - do you think the results are substantive or more of a guess? | <a href="http://goo.gl/xAT8h">http://goo.gl/xAT8h</a> |
| <b>Technics for Risk Assessment</b> What by the end of the year for Risk Assessment do you use? Do you know (and apply) ISO/IEC 31010 standard?              | <a href="http://goo.gl/fR4QV">http://goo.gl/fR4QV</a> |



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| <b>Establishing the context.</b> Can anyone refer me to documentation that provides information regarding 'techniques/tools' that business use to establish their context? | <a href="http://goo.gl/NBfV6">http://goo.gl/NBfV6</a> |
| <b>Establishing the context.</b> How to contextualize risk management?   | <a href="http://goo.gl/TMtT0">http://goo.gl/TMtT0</a> |
| <b>Risk Matrix.</b> Risk Matrices - are they all wrong or best tool we currently have for evaluating risk?   | <a href="http://goo.gl/mLEP0">http://goo.gl/mLEP0</a> |
| <b>Risk Matrix.</b> What is your opinion of the Probability-Impact Matrix Technique for risk analysis?   | <a href="http://goo.gl/DFXaJ">http://goo.gl/DFXaJ</a> |
| <b>Risk Matrix.</b> Linked-in on the Probability-Impact Matrix – The Results   | <a href="http://goo.gl/uVTU9">http://goo.gl/uVTU9</a> |

**ERM**

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| <b>Article.</b> Harvard Business Review-Article- Risk Management in a time of uncertainty  | <a href="http://goo.gl/ovqMe">http://goo.gl/ovqMe</a> |
| <b>Article.</b> Quote File: Capturing the spirit of ISO 31000  | <a href="http://goo.gl/e9SN9">http://goo.gl/e9SN9</a> |
| <b>Article.</b> Did the Professor Do His Homework on ISO31000  | <a href="http://goo.gl/gLBnB">http://goo.gl/gLBnB</a> |
| <b>News.</b> ARTICLE - Social media spreads risk management gospel   | <a href="http://goo.gl/AWFyC">http://goo.gl/AWFyC</a> |
| <b>Principles.</b> References to SCOPE & PRINCIPLES, click here :  | <a href="http://goo.gl/Q3LTA">http://goo.gl/Q3LTA</a> |
| <b>Principles.</b> If you are asked to pick the best 2 risk management principles from ISO 31000, which would it be?                                       | <a href="http://goo.gl/SbqBk">http://goo.gl/SbqBk</a> |
| <b>Risk.</b> Defining risk – Debating the ISO 31 000 proposal again...   | <a href="http://goo.gl/ukTLM">http://goo.gl/ukTLM</a> |
| <b>General.</b> Risk management isn't a self-licking ice-cream (or is it?)   | <a href="http://goo.gl/LJVkP">http://goo.gl/LJVkP</a> |
| <b>General.</b> Impressionistic risk management  | <a href="http://goo.gl/hNS81">http://goo.gl/hNS81</a> |
| <b>General.</b> Risks, Opportunity and Uncertainty. Where do the boundaries lie?   | <a href="http://goo.gl/76n7s">http://goo.gl/76n7s</a> |
| <b>General.</b> ISO 31000 is very useful but, as an end user of RM procedures, I have to protect organizations from fallout when incidents occur and B1000 | <a href="http://goo.gl/PRjrg">http://goo.gl/PRjrg</a> |
| <b>General.</b> Are we committed to the spirit of ISO 31000?   | <a href="http://goo.gl/O6UcC">http://goo.gl/O6UcC</a> |

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| <b>General.</b> How companies are managing their risks? What is the contribution that ISO 31000 can give? [Watch this video]                     | <a href="http://goo.gl/pzqJD">http://goo.gl/pzqJD</a> |
| <b>General.</b> Really an organization needs ISO 31000 standards...?   | <a href="http://goo.gl/esqnt">http://goo.gl/esqnt</a> |
| <b>Strategy.</b> ERM and the Strategic Role,   | <a href="http://goo.gl/7czhl">http://goo.gl/7czhl</a> |
| <b>Strategy.</b> Which came first, strategy or risk: which is the chicken and which is the egg?  | <a href="http://goo.gl/FMlrQ">http://goo.gl/FMlrQ</a> |
| <b>Strategy.</b> Has this new standard changed the way your organization examines and manages business risks??                                   | <a href="http://goo.gl/BznXO">http://goo.gl/BznXO</a> |
| <b>Strategy.</b> If you don't have Risk Management, then you have Risky Management   | <a href="http://goo.gl/SedOS">http://goo.gl/SedOS</a> |
| <b>Strategy.</b> Global management assertion requirements for Enterprise Risk Management (ISO 31000) and Strategic Objectives Accomplishment     | <a href="http://goo.gl/JnlBt">http://goo.gl/JnlBt</a> |
| <b>Strategy.</b> Guidance for directors on oversight of risk management – the good and the bad   | <a href="http://goo.gl/RMJ5L">http://goo.gl/RMJ5L</a> |
| <b>Strategy.</b> Un-Balanced Scorecard   | <a href="http://goo.gl/0oFGK">http://goo.gl/0oFGK</a> |
| <b>Strategy.</b> I am still in doubt "is it true that, the higher the risk, the higher its profitability?"                                       | <a href="http://goo.gl/eQzuF">http://goo.gl/eQzuF</a> |
| <b>Strategy.</b> Mind Your Risk Mindset !  | <a href="http://goo.gl/uPDz0">http://goo.gl/uPDz0</a> |
| <b>Risk culture.</b> ISO 31000 and Risk Culture Building; What is this all about?  | <a href="http://goo.gl/FMfKo">http://goo.gl/FMfKo</a> |
| <b>Risk culture.</b> Risk culture: the critical ingredient in effective risk management.   | <a href="http://goo.gl/TUkKR">http://goo.gl/TUkKR</a> |
| <b>Risk culture.</b> Comments on risk culture  | <a href="http://goo.gl/gA62V">http://goo.gl/gA62V</a> |
| <b>Risk culture.</b> Can the problems related to the soft factors in risk management be solved by applying ISO 31000?                            | <a href="http://goo.gl/mGgDW">http://goo.gl/mGgDW</a> |
| <b>Risk culture.</b> The Risk Aware organisation   | <a href="http://goo.gl/hlTQy">http://goo.gl/hlTQy</a> |
| <b>Risk culture.</b> So many companies loosely refer to "risk Culture" in their annual reports and it seems like not much thinking go into this! | <a href="http://goo.gl/Wt0x0">http://goo.gl/Wt0x0</a> |
| <b>Risk culture.</b> CONFERENCE - ISO 31000 set to spread risk management culture  | <a href="http://goo.gl/znplU">http://goo.gl/znplU</a> |
| <b>Risk culture.</b> Risk Culture – your comments invited on IRM draft document  | <a href="http://goo.gl/d0vag">http://goo.gl/d0vag</a> |





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| <b>Risk culture.</b> What is your understanding of the concept "risk culture" ?   | <a href="http://goo.gl/n3jqY">http://goo.gl/n3jqY</a>     |
| <b>Risk culture.</b> Risk Culture or Cultural Risk?   | <a href="http://goo.gl/H9nQC">http://goo.gl/H9nQC</a>     |
| <b>Risk culture.</b> National cultural differences and their effects on ERM implementation. Risk management practitioners in United States, France, Colombia or Brazil: you are all invited to participate in this study. | <a href="http://lnkd.in/nekDWf">http://lnkd.in/nekDWf</a> |
| <b>Concept.</b> Two mantra on risk management   | <a href="http://goo.gl/knxyf">http://goo.gl/knxyf</a>     |
| <b>Adding value.</b> Is Risk Adding Value?  | <a href="http://goo.gl/IQ7AE">http://goo.gl/IQ7AE</a>     |
| <b>Adding value.</b> Explaining the value of risk management  | <a href="http://goo.gl/E8v1I">http://goo.gl/E8v1I</a>     |
| <b>Management.</b> Risk Management roles for the Executive or Senior Management Team  | <a href="http://goo.gl/8NJsv">http://goo.gl/8NJsv</a>     |
| <b>Risk Management</b> Should Risk Management "trade under a different brand" – how can/should it be called properly?   | <a href="http://goo.gl/DzKgg">http://goo.gl/DzKgg</a>     |
| <b>Risk Management</b> Risk Management – The Role It Plays In Business Management   | <a href="http://goo.gl/OBcGW">http://goo.gl/OBcGW</a>     |
| <b>Positive consequences.</b> Does risk management really include the upside of potential events?   | <a href="http://goo.gl/iN75x">http://goo.gl/iN75x</a>     |
| <b>Positive consequences</b> Positive effect assessed by the same risk criteria of the negative one?  | <a href="http://goo.gl/9Hk3J">http://goo.gl/9Hk3J</a>     |
| <b>Positive consequences</b> Upside Risks with ISO 31000 - Advantages-Disadvantages   | <a href="http://goo.gl/Ums3K">http://goo.gl/Ums3K</a>     |
| <b>Positive consequences</b> Do you associate the word RISK with?   | <a href="http://goo.gl/YGJvT">http://goo.gl/YGJvT</a>     |
| <b>Positive consequences</b> Probability/impact matrices that consider positive risks   | <a href="http://goo.gl/2UARo">http://goo.gl/2UARo</a>     |
| <b>Positive consequences</b> Positive and negative risk conventions   | <a href="http://goo.gl/uTc2R">http://goo.gl/uTc2R</a>     |
| <b>Negative consequences.</b> Why are risk managers and consultants consumed by the negative?   | <a href="http://goo.gl/6u7Q2">http://goo.gl/6u7Q2</a>     |
| <b>Negative consequences.</b> Can ISO31000 affect the risk taking ability of a company adversely?   | <a href="http://goo.gl/mrV5v">http://goo.gl/mrV5v</a>     |
| <b>Benefit of standard.</b> Can anybody evidence through their trend analysis that introduction of the standard actually produced results in risk mitigation?   | <a href="http://goo.gl/D2mtp">http://goo.gl/D2mtp</a>     |
| <b>Benefit of standard.</b> Benefits of implementing ISO31000 for an organisation ?   | <a href="http://goo.gl/OhRVp">http://goo.gl/OhRVp</a>     |

Updated by Madeleine Leblanc, approved by Alex Dali on 30



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| <b>Benefit of standard.</b> ISO standards - What's the bottom line? (The brochure can be downloaded as a PDF file free of charge)   | <a href="http://goo.gl/Uiq6">http://goo.gl/Uiq6</a>        |
| <b>Compare.</b> Comparing six risk management standards, including ISO31000   | <a href="http://goo.gl/BFMIW">http://goo.gl/BFMIW</a>      |
| <b>Compare.</b> "Standards & Guidelines tend to be conceptual with little guidance on practical implementation" An overview of widely used risk management standards and guidelines, an RIMS Executive report, 2011 | <a href="http://goo.gl/UiCBF">http://goo.gl/UiCBF</a>      |
| <b>Compare.</b> Comparing the RIMS Risk Maturity Model with ISO 31000   | <a href="http://goo.gl/V8yRk">http://goo.gl/V8yRk</a>      |
| <b>Maturity model.</b> The 4e Risk Model - What if we shift our attention from risk mitigation to value creation?   | <a href="http://goo.gl/spGqi">http://goo.gl/spGqi</a>      |
| <b>Maturity model.</b> Risk Maturity  | <a href="http://goo.gl/NfPYE">http://goo.gl/NfPYE</a>      |
| <b>Maturity model.</b> About to embark on development of a new risk management system based on ISO 31000 (and gap analysis). Any top tips?  | <a href="http://goo.gl/tJu5F">http://goo.gl/tJu5F</a>      |
| <b>Maturity model.</b> Need ISO 31000 gap analysis toolkit or checklist in excel. Can someone point me to relevant links, downloads. Thanks   | <a href="http://goo.gl/DhnVb">http://goo.gl/DhnVb</a>      |
| <b>Maturity model.</b> ERM Maturity Survey Results - on Governance  | <a href="http://goo.gl/kUMpb">http://goo.gl/kUMpb</a>      |
| <b>Maturity model.</b> RM rating system? e  | <a href="http://lnkd.in/XCEZwp">http://lnkd.in/XCEZwp</a>  |
| <b>Effectiveness.</b> DO FRAMEWORKS LEAD TO OSSIFICATION  | <a href="http://goo.gl/0Ic8P">http://goo.gl/0Ic8P</a>      |
| <b>Effectiveness.</b> The integration of risk into the setting of objectives and strategies, and the monitoring of performance  | <a href="http://goo.gl/gEs7F">http://goo.gl/gEs7F</a>      |
| <b>Effectiveness.</b> How about linking performance and risk management?  | <a href="http://goo.gl/HcysK">http://goo.gl/HcysK</a>      |
| <b>Benchmarking</b> Benchmarking Risk Management  | <a href="http://goo.gl/VNoeB">http://goo.gl/VNoeB</a>      |
| <b>Credit rating agencies.</b> Credit agencies changing nature of risk management ?   | <a href="http://goo.gl/rJZ3T">http://goo.gl/rJZ3T</a>      |
| <b>Next crisis.</b> Will ISO 31000 prevent the next crisis in the financial sector?   | <a href="http://goo.gl/93bJK">http://goo.gl/93bJK</a>      |
| <b>Uncertainty management.</b> Risk management or uncertainty management  | <a href="http://goo.gl/oVV2L">http://goo.gl/oVV2L</a>      |
| <b>Uncertainty management.</b> Does ISO 31000 pioneer developing management by objectives into management by uncertainties?   | <a href="http://goo.gl/pZhcc">http://goo.gl/pZhcc</a> 2012 |



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| <b>Uncertainty management.</b> Mind Your Risk Mindset !   | <a href="http://goo.gl/uPDzO">http://goo.gl/uPDzO</a>                 |
| <b>Objectives.</b> Does ISO31000 work when the Objectives are incomplete or erroneous?  | <a href="http://goo.gl/Rlc9H">http://goo.gl/Rlc9H</a>                 |
| <b>Objectives.</b> According to ISO 31000, risk is linked to objectives. Objectives are those of an "organisation". What is the TIMEFRAME of those objectives?                | <a href="http://goo.gl/CN8qE">http://goo.gl/CN8qE</a>                 |
| <b>Objectives.</b> According to ISO 31000, risk is linked to objectives. Objectives are those of an organisation. At which LEVEL are objectives referred ?                    | <a href="http://goo.gl/9k0eG">http://goo.gl/9k0eG</a>                 |
| <b>Objectives.</b> According to ISO 31000, risk is linked to objectives. Objectives are those of an organisation. What does "ORGANISATION" means ? It is the...               | <a href="http://goo.gl/4dcNd">http://goo.gl/4dcNd</a>                 |
| <b>Profession.</b> Do you see risk management as a professional discipline?   | <a href="http://goo.gl/4SzBh">http://goo.gl/4SzBh</a>                 |
| <b>Framework.</b> ISO 31000: management framework rather than a management system?  | <a href="http://goo.gl/Ka9e2">http://goo.gl/Ka9e2</a>                 |
| <b>Stakeholders.</b> Should risk management be multi-stakeholders?  | <a href="http://goo.gl/xsO6G">http://goo.gl/xsO6G</a>                 |
| <b>Difficulties to implement.</b> Here's a blog outlining 10 pitfalls organisations experience in implementing ERM programs, including ISO 31000 programs. Would love your... | <a href="http://goo.gl/rw5hN">http://goo.gl/rw5hN</a>                 |
| <b>Difficulties to implement.</b> Dr Robert Kaplan announces that rules-based risk management (wherein he includes ISO 31000) is "not relevant".                              | <a href="http://goo.gl/eBTz7">http://goo.gl/eBTz7</a>                 |
| <b>Difficulties to implement.</b> What are the major barriers preventing organizations from adopting ISO 31000 today?   | <a href="http://goo.gl/Mr97s">http://goo.gl/Mr97s</a>                 |
| <b>Difficulties to implement.</b> Should we retrofit ISO 31000 to become the umbrella for enterprise risk management?   | <a href="http://goo.gl/2clRY">http://goo.gl/2clRY</a>                 |
| <b>Difficulties to implement.</b> Can ISO31000 affect the risk taking ability of a company adversely?   | <a href="http://goo.gl/mrV5v">http://goo.gl/mrV5v</a>                 |
| <b>Difficulties to implement.</b> What obstacles exist to sharing relevant, detailed information (like case studies) among the community of risk management practitioners?    | <a href="http://goo.gl/ndwL0">http://goo.gl/ndwL0</a>                 |
| <b>Difficulties to implement.</b> Does Concern for Risk Inhibit Performance? - Marks on Governance  | <a href="http://goo.gl/owZbU">http://goo.gl/owZbU</a>                 |
| <b>Role of risk manager</b> Kill the Risk Manager !!!   | <a href="http://goo.gl/voTns">http://goo.gl/voTns</a>                 |
| <b>Role of risk manager.</b> CEO's job descriptions include the functions of the »Chief Risk Officer« - do they know it?  | <a href="http://goo.gl/wHKQ8">http://goo.gl/wHKQ8</a> <sup>2012</sup> |



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| <b>Role of risk manager.</b> What makes a good risk manager?   | <a href="http://goo.gl/E0RfY">http://goo.gl/E0RfY</a> |
| <b>Role of risk manager.</b> Are risk managers really philosophers?  | <a href="http://goo.gl/xaGpz">http://goo.gl/xaGpz</a> |
| <b>Role of risk manager.</b> Are Risk Managers Honest about Dishonesty   | <a href="http://goo.gl/dX3pL">http://goo.gl/dX3pL</a> |
| <b>Risk communication.</b> Risk Information Sharing Audit  | <a href="http://goo.gl/adby5">http://goo.gl/adby5</a> |
| <b>Systematic..</b> But does it work? – Doe we need a systematic enquiry and if so how can it be initiated?  | <a href="http://goo.gl/wQZ5U">http://goo.gl/wQZ5U</a> |
| <b>Importance of the framework.</b> But does it work - without a well established measurement framework?   | <a href="http://goo.gl/pvmwp">http://goo.gl/pvmwp</a> |
| <b>Call for action.</b> The Future of Risk Management- Now is the time for Risk Practitioners and Consultants to help the smaller businesses; to fix the economy EVERYBODY must get better at risk management. | <a href="http://goo.gl/dRAjf">http://goo.gl/dRAjf</a> |
| <b>ERM in banking.</b> Differences between ERM and Iso 31000   | <a href="http://goo.gl/CxJ0Y">http://goo.gl/CxJ0Y</a> |
| <b>Risk reporting.</b> Why doesn't the standard provide guidance on risk reporting?  | <a href="http://goo.gl/CPsfZ">http://goo.gl/CPsfZ</a> |
| <b>Risk register.</b> How many data entries are required to populate your risk register tool?  | <a href="http://goo.gl/o1P4b">http://goo.gl/o1P4b</a> |
| <b>Risk register.</b> Risk Management Template (Excel format)  | <a href="http://goo.gl/8M9TI">http://goo.gl/8M9TI</a> |
| <b>Integration.</b> Risk management is an integral part of all organizational processes.   | <a href="http://goo.gl/tF4sk">http://goo.gl/tF4sk</a> |

**Law, regulations and compliance**

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| <b>Compliance.</b> The biggest risk management group is on compliance and reporting...   | <a href="http://goo.gl/bWB72">http://goo.gl/bWB72</a> |
| <b>Compliance.</b> Supply Chain Risk Management Standard based on ISO 31000 to Address Pharma Compliance Concerns                  | <a href="http://goo.gl/DRHJu">http://goo.gl/DRHJu</a> |
| <b>New regulation.</b> Will ISO 31000 become obsolete under the changing legal changes in Australia's Workplace Health and Safety? | <a href="http://goo.gl/65tSt">http://goo.gl/65tSt</a> |
| <b>New regulation.</b> UK Bribery Act 2010   | <a href="http://goo.gl/oYrrR">http://goo.gl/oYrrR</a> |
| <b>GRC.</b> GRC vs ERM, two acronyms in fashion  | <a href="http://goo.gl/t215i">http://goo.gl/t215i</a> |
| <b>GRC.</b> I'm looking for models that integrate what's termed as 'GRC' and ERM (or ISO31000).                                    | <a href="http://goo.gl/Hhi8O">http://goo.gl/Hhi8O</a> |



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| <b>Better ERM programs.</b> President Obama Calls For Better Enterprise Risk Management Programs   | <a href="http://goo.gl/72ifa">http://goo.gl/72ifa</a>     |
| <b>Global Risk report 2012.</b> How ISO 31000 can help manage the risks highlighted in the GLOBAL RISKS 2012 Report that has just been published?  | <a href="http://goo.gl/6URhw">http://goo.gl/6URhw</a>     |
| <b>Global Risk report 2013.</b> 2013 Global Risks  | <a href="http://lnkd.in/9F7avU">http://lnkd.in/9F7avU</a> |
| <b>Global risk.</b> ERM and Precaution   | <a href="http://goo.gl/4p7UI">http://goo.gl/4p7UI</a>     |
| <b>Global risk.</b> I will be speaking on social media and risk at the Global Risk Network Forum   | <a href="http://goo.gl/ubiyf">http://goo.gl/ubiyf</a>     |
| <b>Call for action.</b> The Future of Risk Management- Now is the time for Risk Practitioners and Consultants to help the smaller businesses; to fix the economy EVERYBODY must get better at risk management. | <a href="http://goo.gl/dRAjf">http://goo.gl/dRAjf</a>     |
| <b>Risk reporting.</b> Why doesn't the standard provide guidance on risk reporting?  | <a href="http://goo.gl/CPsfZ">http://goo.gl/CPsfZ</a>     |
| <b>Sarbanes-Oxley Section 404.</b> CONFERENCE - Using ISO 31000 for Sarbanes-Oxley Section 404   | <a href="http://goo.gl/Lcktd">http://goo.gl/Lcktd</a>     |
| <b>Risk appetite.</b> Regulators want a risk appetite statement  | <a href="http://goo.gl/f2LQG">http://goo.gl/f2LQG</a>     |

**Risk Management Framework**

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| <b>Reference.</b> References to FRAMEWORK, click here :  | <a href="http://goo.gl/Hhi8O">http://goo.gl/Hhi8O</a> |
| <b>Monitoring.</b> How to set Risk based Performance Management in the context of Balanced Scorecard (BSC)?  | <a href="http://goo.gl/3ITWG">http://goo.gl/3ITWG</a> |
| <b>Monitoring.</b> Un-Balanced Scorecard   | <a href="http://goo.gl/0oFGK">http://goo.gl/0oFGK</a> |
| <b>Global.</b> Enabling risk management across the organization  | <a href="http://goo.gl/F5qZP">http://goo.gl/F5qZP</a> |
| <b>Strategy.</b> Global management assertion requirements for Enterprise Risk Management (ISO 31000) and Strategic Objectives Accomplishment         | <a href="http://goo.gl/JnlBt">http://goo.gl/JnlBt</a> |
| <b>Objectives.</b> Objective based ERM process- is it sufficient?  | <a href="http://goo.gl/FFJXZ">http://goo.gl/FFJXZ</a> |
| <b>Objectives.</b> Mathematical link between objectives, targets, KPIs, KRIs, and other metrics  | <a href="http://goo.gl/SGSYK">http://goo.gl/SGSYK</a> |
| <b>Objectives.</b> What is your frame of reference when you manage risk? Objectives, Risk or Uncertainty? Please see first comment for introduction. | <a href="http://goo.gl/Wt6YO">http://goo.gl/Wt6YO</a> |



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| <b>Objectives.</b> Does ISO31000 work when the Objectives are incomplete or erroneous?  | <a href="http://goo.gl/Rlc9H">http://goo.gl/Rlc9H</a> |
| <b>Practical.</b> Enterprise Risk Management Framework: A Practical View  | <a href="http://goo.gl/jGzqr">http://goo.gl/jGzqr</a> |
| <b>Frequency of updates.</b> Should either the update of 31000:2009 or the practice guide address the frequency of risk management activity?  | <a href="http://goo.gl/Y8vpU">http://goo.gl/Y8vpU</a> |
| <b>Risk communication.</b> Risk Information Sharing Audit   | <a href="http://goo.gl/adby5">http://goo.gl/adby5</a> |
| <b>Risk reporting.</b> Why doesn't the standard provide guidance on risk reporting?   | <a href="http://goo.gl/CPsfZ">http://goo.gl/CPsfZ</a> |
| <b>Effectiveness.</b> DO FRAMEWORKS LEAD TO OSSIFICATION  | <a href="http://goo.gl/0Ic8P">http://goo.gl/0Ic8P</a> |
| <b>Effectiveness.</b> The integration of risk into the setting of objectives and strategies, and the monitoring of performance  | <a href="http://goo.gl/gEs7F">http://goo.gl/gEs7F</a> |
| <b>Efficiency</b> Efficiency of Enterprise Risk Management  | <a href="http://goo.gl/P9EjI">http://goo.gl/P9EjI</a> |
| <b>Effectiveness.</b> How about linking performance and risk management?  | <a href="http://goo.gl/HcysK">http://goo.gl/HcysK</a> |
| <b>Risk appetite</b> Does risk appetite belong within the risk management policy?   | <a href="http://goo.gl/FyD5p">http://goo.gl/FyD5p</a> |
| <b>Risk appetite</b> Should Risk Appetites articulate 'absolute' limits on risk OR 'relative' changes in risk.? Classical economics would say the first, Behavioral Economics would say the latter. | <a href="http://goo.gl/aF4ZJ">http://goo.gl/aF4ZJ</a> |
| <b>Risk appetite.</b> Regulators want a risk appetite statement   | <a href="http://goo.gl/f2LGQ">http://goo.gl/f2LGQ</a> |
| <b>Risk appetite.</b> I am still in doubt "is it true that, the higher the risk, the higher its profitability?"   | <a href="http://goo.gl/eQzuF">http://goo.gl/eQzuF</a> |
| <b>Risk criteria.</b> ISO 3100 - My next question is - let us talk about risk criteria. How will you define the risk criteria for your organisation?  | <a href="http://goo.gl/V0Syh">http://goo.gl/V0Syh</a> |
| <b>Risk criteria.</b> Should be added two more factors to be considered when defining risk criteria? In ISO 31000 5.3 Establishing the context_5.3.5 Defining...                                    | <a href="http://goo.gl/xYRfv">http://goo.gl/xYRfv</a> |
| <b>Risk criteria.</b> Risk-bearing capacity   | <a href="http://goo.gl/8hhQW">http://goo.gl/8hhQW</a> |
| <b>Framework</b> Framework within a framework   | <a href="http://goo.gl/u7gNM">http://goo.gl/u7gNM</a> |
| <b>Compare.</b> Comparing six risk management standards, including ISO31000   | <a href="http://goo.gl/BFMIW">http://goo.gl/BFMIW</a> |
| <b>Benchmarking</b> Benchmarking Risk Management  | <a href="http://goo.gl/VNoeB">http://goo.gl/VNoeB</a> |



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| <b>Defining Risk Management</b> How do you define Risk Management under ISO 31000 guidance?  | <a href="http://goo.gl/ZJqb2">http://goo.gl/ZJqb2</a> |
| <b>KPI-KRI</b> . Mathematical link between objectives, targets, KPIs, KRIs, and other metrics  | <a href="http://goo.gl/SGSYK">http://goo.gl/SGSYK</a> |
| <b>KPI-KRI</b> . How to develop KRIs linked with KPIs for an integrated risk based performance management system?  | <a href="http://goo.gl/Mf7v6">http://goo.gl/Mf7v6</a> |
| <b>KPI-KRI</b> . Indicators that blur the line between Risk Treatment and Monitoring   | <a href="http://goo.gl/aKqrW">http://goo.gl/aKqrW</a> |
| <b>Risk Management System</b> . ISO 31000: management framework rather than a management system?   | <a href="http://goo.gl/Ka9e2">http://goo.gl/Ka9e2</a> |
| <b>Risk Management System</b> . Is a risk management system the same as a risk management framework  | <a href="http://goo.gl/PVAKl">http://goo.gl/PVAKl</a> |
| <b>Stakeholders</b> . Should risk management be multi-stakeholders?  | <a href="http://goo.gl/xsO6G">http://goo.gl/xsO6G</a> |
| <b>Gaming</b> . Does ISO 31000 Risk Management Framework support gaming?   | <a href="http://goo.gl/VSYE9">http://goo.gl/VSYE9</a> |
| <b>Difficulties to implement</b> . Here's a blog outlining 10 pitfalls organisations experience in implementing ERM programs, including ISO 31000 programs. Would love your... | <a href="http://goo.gl/rw5hN">http://goo.gl/rw5hN</a> |
| <b>Difficulties to implement</b> . Risk managers and senior leaders differ on role of risk management c  | <a href="http://goo.gl/y0itf">http://goo.gl/y0itf</a> |
| <b>Importance of the framework</b> . But does it work - without a well established measurement framework?  | <a href="http://goo.gl/pvmwp">http://goo.gl/pvmwp</a> |
| <b>Gap analysis</b> . About to embark on development of a new risk management system based on ISO 31000 (and gap analysis). Any top tips?                                      | <a href="http://goo.gl/tJu5F">http://goo.gl/tJu5F</a> |
| <b>Establishing the context</b> . I need an explanation about how to implementing point 5.3.4 "establish the context of the risk management process" in ISO 31000              | <a href="http://goo.gl/RM7AM">http://goo.gl/RM7AM</a> |
| <b>Establishing the context</b> . Can anyone refer me to documentation that provides information regarding 'techniques/tools' that business use to establish their context?    | <a href="http://goo.gl/NBfV6">http://goo.gl/NBfV6</a> |
| <b>Establishing the context</b> . Does ISO 31000 support (or even demand) the concept of the »Embedded Customer«?  | <a href="http://goo.gl/2wZcJ">http://goo.gl/2wZcJ</a> |
| <b>Establishing the context</b> . How to contextualize risk management?  | <a href="http://goo.gl/TMtT0">http://goo.gl/TMtT0</a> |
| <b>Integration</b> . Risk management is an integral part of all organizational processes.  | <a href="http://goo.gl/tF4sk">http://goo.gl/tF4sk</a> |



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| <b>Mixing framework and process.</b> Do not restrict risk management to the risk management process ! | <a href="http://goo.gl/0ndOI">http://goo.gl/0ndOI</a> |
| <b>Mixing framework and process.</b> Framework vs. process  | <a href="http://goo.gl/3QP4Z">http://goo.gl/3QP4Z</a> |

**Risk Management Process**

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| <b>Reference.</b> References to PROCESS, click here :  | <a href="http://goo.gl/aKoL0">http://goo.gl/aKoL0</a> |
| <b>Risk Identification</b> Discussion_5.4.2 Risk identification  | <a href="http://goo.gl/IARlg">http://goo.gl/IARlg</a> |
| <b>Risk Identification.</b> The greatest risk - one generally overlooked by risk practitioners                       | <a href="http://goo.gl/8aVeV">http://goo.gl/8aVeV</a> |
| <b>Risk categorization</b> Risk categorization - a help or a hindrance?  | <a href="http://goo.gl/b0MzX">http://goo.gl/b0MzX</a> |
| <b>Strategic and Operational Risk.</b> Does ISO 31000 make a difference between Strategic Risk and Operational Risk? | <a href="http://goo.gl/igmbm">http://goo.gl/igmbm</a> |
| <b>Positive consequences</b> Positive effect assessed by the same risk criteria of the negative one?                 | <a href="http://goo.gl/9Hk3j">http://goo.gl/9Hk3j</a> |
| <b>Positive consequences.</b> Does risk management really include the upside of potential events?                    | <a href="http://goo.gl/iN75x">http://goo.gl/iN75x</a> |
| <b>Positive consequences</b> Upside Risks with ISO 31000 - Advantages-Disadvantages                                  | <a href="http://goo.gl/Ums3K">http://goo.gl/Ums3K</a> |
| <b>Positive consequences.</b> Does positive risk offset negative risk?   | <a href="http://goo.gl/50hKl">http://goo.gl/50hKl</a> |
| <b>Positive consequences</b> Probability/impact matrices that consider positive risks                                | <a href="http://goo.gl/2UARo">http://goo.gl/2UARo</a> |
| <b>Positive consequences</b> Positive and negative risk conventions  | <a href="http://goo.gl/uTc2R">http://goo.gl/uTc2R</a> |
| <b>Gross/inherent risk</b> References of gross/inherent risk not in ISO 31000...said Paul Johnson                    | <a href="http://goo.gl/JQYII">http://goo.gl/JQYII</a> |
| <b>Objective-based process.</b> Objective based ERM process- is it sufficient?                                       | <a href="http://goo.gl/FFJXZ">http://goo.gl/FFJXZ</a> |
| <b>Objectives.</b> When can risk be assessed?  | <a href="http://goo.gl/das2u">http://goo.gl/das2u</a> |
| <b>Likelihood</b> Likelihood of an event OR Likelihood of the consequences ?   | <a href="http://goo.gl/PKGVq">http://goo.gl/PKGVq</a> |
| <b>Likelihood</b> Are there three types of likelihood?   | <a href="http://goo.gl/sWL65">http://goo.gl/sWL65</a> |





## Discussions on LinkedIn ISO31000 since March 2009 till December 2012

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| <b>Likelihood</b> Likelihood (function) as an exclusive risk criteria, a "risky proposition"?  | <a href="http://goo.gl/weJvA">http://goo.gl/weJvA</a>     |
| <b>Likelihood</b> Definitions: Probability and likelihood, consequence and harm  | <a href="http://goo.gl/ZwUVU">http://goo.gl/ZwUVU</a>     |
| <b>Likelihood</b> . Is likelihood necessary ?  | <a href="http://goo.gl/JrThN">http://goo.gl/JrThN</a>     |
| <b>Likelihood</b> . Should Likelihood get the same weight as Consequence when Estimating Level of Risk   | <a href="http://goo.gl/oypBF">http://goo.gl/oypBF</a>     |
| <b>Risk Assessment</b> . When can risk be assessed?  | <a href="http://goo.gl/das2u">http://goo.gl/das2u</a>     |
| <b>Risk Assessment</b> . Is ERM diagnostic consistent with concepts embodied in the ISO 31000 International Standard on risk management? Many Thanks for your reply!               | <a href="http://goo.gl/xFmj9">http://goo.gl/xFmj9</a>     |
| <b>Risk Assessment</b> . Should LIFE CYCLE of the project / business / product etc... be the ultimate basis for the Risk Assessment (consideration of probability...               | <a href="http://goo.gl/UHkfQ">http://goo.gl/UHkfQ</a>     |
| <b>Risk Assessment</b> . Which of these 4 simple options is the "MOST RISKY" according to ISO 31000 standard? See first comment for details/clarification.                         | <a href="http://goo.gl/A3qNk">http://goo.gl/A3qNk</a>     |
| <b>Risk Assessment</b> . Delta Airlines purchases refinery in order to cut fuel costs - did they assess their risk exposures correctly?  | <a href="http://goo.gl/L8kEL">http://goo.gl/L8kEL</a>     |
| <b>Risk Assessment</b> . The greatest risk - one generally overlooked by risk practitioners  | <a href="http://goo.gl/8aVeV">http://goo.gl/8aVeV</a>     |
| <b>Risky Assessment</b> . Do measurable objectives always form the best starting place for risks analysis? - the Threat / Opportunity PIM Paradox                                  | <a href="http://goo.gl/so9ml">http://goo.gl/so9ml</a>     |
| <b>Risky Assessment</b> . Do you consider Black Swans in your Risk Assessment ?  | <a href="http://lnkd.in/4wwQKk">http://lnkd.in/4wwQKk</a> |
| <b>The time component</b> . Risk analysis - is timeframe the key?  | <a href="http://goo.gl/VTeuz">http://goo.gl/VTeuz</a>     |
| <b>Statistics</b> Could you rely on statistics for your risk assessment?   | <a href="http://goo.gl/5jo8B">http://goo.gl/5jo8B</a>     |
| <b>Technics for Risk Assessment</b> What approach do you use for risk analysis and evaluation - do you think the results are substantive or more of a guess?                       | <a href="http://goo.gl/xAT8h">http://goo.gl/xAT8h</a>     |
| <b>Technics for Risk Assessment</b> . What techniques for Risk Assessment do you use? Do you know (and apply) ISO/IEC 31010 standard?  | <a href="http://goo.gl/fR4QV">http://goo.gl/fR4QV</a>     |
| <b>Technics for Risk Assessment</b> . Alignment between risk management techniques and business capabilities must be improved radically in order to protect competitive advantage. | <a href="http://goo.gl/tS75T">http://goo.gl/tS75T</a>     |



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| <b>Level of Risk</b> Has every book on Risk got Probability x Impact wrong? Including ISO 31000   | <a href="http://goo.gl/mon0r">http://goo.gl/mon0r</a> |
| <b>Level of Risk</b> How to calculate the LEVEL OF RISK ?   | <a href="http://goo.gl/7Lnmw">http://goo.gl/7Lnmw</a> |
| <b>Level of Risk</b> Following on from "How to calculate the level of risk" .... There are a number of formula that people use ...  | <a href="http://goo.gl/mRVZY">http://goo.gl/mRVZY</a> |
| <b>Level of Risk</b> Discussion_5.4.3 Are likelihood and consequences enough ?  | <a href="http://goo.gl/ZAIN7">http://goo.gl/ZAIN7</a> |
| <b>Level of Risk</b> Can you really measure the overall level of risk (defined here <a href="http://goo.gl/6wGbG">http://goo.gl/6wGbG</a> ) facing an organisation ? Please, justify and explain how. | <a href="http://goo.gl/CMWpn">http://goo.gl/CMWpn</a> |
| <b>Insurance</b> The word "insurance" does not appear at all in the ISO 31000 document. There is only one single reference to "risk financing" :  | <a href="http://goo.gl/6aqKW">http://goo.gl/6aqKW</a> |
| <b>Risk Treatment</b> Risk elimination versus risk substitution ?   | <a href="http://goo.gl/fi4Bf">http://goo.gl/fi4Bf</a> |
| <b>Risk Treatment</b> Is "delaying a risk" can be considered as a separate treatment method or is it just sub-type of changing the likelihood or impact in ISO...                                     | <a href="http://goo.gl/rDco3">http://goo.gl/rDco3</a> |
| <b>Risk Treatment.</b> Indicators that blur the line between Risk Treatment and Monitoring  | <a href="http://goo.gl/aKqrW">http://goo.gl/aKqrW</a> |
| <b>Risk Treatment.</b> Work is the first treatment for risk   | <a href="http://goo.gl/fr7jm">http://goo.gl/fr7jm</a> |
| <b>Monitoring and review</b> How does ISO 31000 recommend to consolidate risk information from the bottom up view into a single view at the top?  | <a href="http://goo.gl/coSMU">http://goo.gl/coSMU</a> |
| <b>Monitoring and review.</b> Indicators that blur the line between Risk Treatment and Monitoring   | <a href="http://goo.gl/aKqrW">http://goo.gl/aKqrW</a> |
| <b>Monitoring and review.</b> Un-Balanced Scorecard   | <a href="http://goo.gl/0oFGK">http://goo.gl/0oFGK</a> |
| <b>Performance.</b> The integration of risk into the setting of objectives and strategies, and the monitoring of performance  | <a href="http://goo.gl/gEs7F">http://goo.gl/gEs7F</a> |
| <b>Performance.</b> How about linking performance and risk management?  | <a href="http://goo.gl/HcysK">http://goo.gl/HcysK</a> |
| <b>Performance.</b> For maximizing organizational efficiency, performance management and risk management should be integrated. p  | <a href="http://goo.gl/fseMm">http://goo.gl/fseMm</a> |
| <b>Performance.</b> Does Concern for Risk Inhibit Performance? - Marks on Governance  | <a href="http://goo.gl/owZbU">http://goo.gl/owZbU</a> |
| <b>Performance.</b> Does concern for risk inhibit Innovation ?  | <a href="http://goo.gl/mGmRk">http://goo.gl/mGmRk</a> |



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| <b>Internal Control.</b> Comparing the COSO Internal Control with ISO 31000   | <a href="http://goo.gl/M5vGZ">http://goo.gl/M5vGZ</a> |
| <b>Risk criteria.</b> ISO 3100 - My next question is - let us talk about risk criteria. How will you define the risk criteria for your organisation?  | <a href="http://goo.gl/V0Syh">http://goo.gl/V0Syh</a> |
| <b>Risk criteria.</b> Risk-bearing capacity   | <a href="http://goo.gl/8hhQW">http://goo.gl/8hhQW</a> |
| <b>Risk tolerance.</b> Where do we consider what is "Tolerable": Evaluation of Risk, Treatment of Risk, or both?  | <a href="http://goo.gl/CseRS">http://goo.gl/CseRS</a> |
| <b>Risk appetite</b> Should Risk Appetites articulate 'absolute' limits on risk OR 'relative' changes in risk.? Classical economics would say the first, Behavioral Economics would say the latter. | <a href="http://goo.gl/aF4ZJ">http://goo.gl/aF4ZJ</a> |
| <b>Audit.</b> How do u conduct an audit of risk management process in projects? Insights requested.   | <a href="http://goo.gl/g8sla">http://goo.gl/g8sla</a> |
| <b>Risk Matrix.</b> Risk Matrices - are they all wrong or best tool we currently have for evaluating risk?  | <a href="http://goo.gl/mLEPO">http://goo.gl/mLEPO</a> |
| <b>Risk Matrix.</b> What is your opinion of the Probability-Impact Matrix Technique for risk analysis?  | <a href="http://goo.gl/DFXaJ">http://goo.gl/DFXaJ</a> |
| <b>Risk Matrix.</b> Linked-in on the Probability-Impact Matrix – The Results  | <a href="http://goo.gl/uVTU9">http://goo.gl/uVTU9</a> |
| <b>Gaming.</b> Does ISO 31000 Risk Management Framework support gaming?   | <a href="http://goo.gl/VSYE9">http://goo.gl/VSYE9</a> |
| <b>Establishing the context.</b> I need an explanation about how to implementing point 5.3.4 "establish the context of the risk management process" in ISO 31000                                    | <a href="http://goo.gl/RM7AM">http://goo.gl/RM7AM</a> |
| <b>Establishing the context.</b> Do you integrate climate risk into your Risk Management process?   | <a href="http://goo.gl/L1ZNr">http://goo.gl/L1ZNr</a> |
| <b>Establishing the context.</b> Can anyone refer me to documentation that provides information regarding 'techniques/tools' that business use to establish their context?                          | <a href="http://goo.gl/NBfV6">http://goo.gl/NBfV6</a> |
| <b>Establishing the context.</b> Does ISO 31000 support (or even demand) the concept of the »Embedded Customer«?  | <a href="http://goo.gl/2wZcJ">http://goo.gl/2wZcJ</a> |
| <b>Establishing the context.</b> How to contextualize risk management?  | <a href="http://goo.gl/TMtT0">http://goo.gl/TMtT0</a> |
| <b>Communication and consultation.</b> Join us in Lugano, Switzerland for "Risk Communication Leadership"   | <a href="http://goo.gl/118cv">http://goo.gl/118cv</a> |
| <b>Risk Register.</b> How many data entries are required to populate your risk register tool?   | <a href="http://goo.gl/01P4b">http://goo.gl/01P4b</a> |
| <b>Risk register.</b> Risk Management Template (Excel format)   | <a href="http://goo.gl/8M9TI">http://goo.gl/8M9TI</a> |



### Certification of organisations

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| <b>Certification.</b> ISO 31000 certification ?  | <a href="http://goo.gl/dhz8E">http://goo.gl/dhz8E</a>     |
| <b>Certification.</b> Certification of the activities of the organization regarding risk assessment?       | <a href="http://goo.gl/xHWP4">http://goo.gl/xHWP4</a>     |
| <b>Certification.</b> Best part of ISO 31000 is that this standard is not intended for certification       | <a href="http://goo.gl/hKz3P">http://goo.gl/hKz3P</a>     |
| <b>Certification.</b> Abener meets the requirements of the ISO 31000, said Ernst and Young                 | <a href="http://goo.gl/a4jVD">http://goo.gl/a4jVD</a>     |
| <b>Certification..</b> New Enterprise Risks Management system aligned with PAS 22399 and ISO 31000         | <a href="http://goo.gl/f615m">http://goo.gl/f615m</a>     |
| <b>Credit rating agencies.</b> Credit agencies changing nature of risk management ?                        | <a href="http://goo.gl/rUJ3T">http://goo.gl/rUJ3T</a>     |
| <b>Audit.</b> How do u conduct an audit of risk management process in projects? Insights requested.        | <a href="http://goo.gl/g8sla">http://goo.gl/g8sla</a>     |
| <b>Audit.</b> ISO 31000 is not intended for certification - but might be a vital part of the annual audit? | <a href="http://goo.gl/6Xlbn">http://goo.gl/6Xlbn</a>     |
| <b>Compliance.</b> ISO 31K implementation assurance  | <a href="http://lnkd.in/PFKESW">http://lnkd.in/PFKESW</a> |

### Best practices – HOW to implement

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| <b>General.</b> Should either the update of 31000:2009 or the practice guide address the frequency of risk management activity?                                | <a href="http://goo.gl/Y8vpU">http://goo.gl/Y8vpU</a> |
| <b>General.</b> Are we committed to the spirit of ISO 31000?   | <a href="http://goo.gl/O6UcC">http://goo.gl/O6UcC</a> |
| <b>General.</b> Did the Professor Do His Homework on ISO31000  | <a href="http://goo.gl/glBnB">http://goo.gl/glBnB</a> |
| <b>HOW to implement.</b> HOW do you tailor ISO 31000 to your company   | <a href="http://goo.gl/ePrWH">http://goo.gl/ePrWH</a> |
| <b>HOW to implement.</b> The 'HOW' of implementing ISO 31000 remains a challenge. I use an OD approach to implementing ISO 31000, using a benchmarking tool... | <a href="http://goo.gl/ozxFN">http://goo.gl/ozxFN</a> |
| <b>HOW to implement.</b> The 'how to' of ISO31000...   | <a href="http://goo.gl/ZuHqn">http://goo.gl/ZuHqn</a> |
| <b>HOW to implement.</b> Implementing ISO 31000 in organisation  | <a href="http://goo.gl/s21lF">http://goo.gl/s21lF</a> |



## Discussions on LinkedIn ISO31000 since March 2009 till December 2012

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| <b>HOW to implement.</b> In terms of implementing ISO31000 in an organization, which do you think is most important?  | <a href="http://goo.gl/LalYr">http://goo.gl/LalYr</a>     |
| <b>HOW to implement.</b> Risk management is an integral part of all organizational processes.   | <a href="http://goo.gl/tF4sk">http://goo.gl/tF4sk</a>     |
| <b>HOW to implement.</b> Alignment between risk management techniques and business capabilities must be improved radically in order to protect competitive advantage.         | <a href="http://goo.gl/tS75T">http://goo.gl/tS75T</a>     |
| <b>HOW to implement.</b> Do measurable objectives always form the best starting place for risks analysis? - the Threat / Opportunity PIM Paradox                              | <a href="http://goo.gl/so9ml">http://goo.gl/so9ml</a>     |
| <b>HOW to implement.</b> What do you thing about ISO 31000 is implementing in Aviation Industry?  | <a href="http://goo.gl/X1XjS">http://goo.gl/X1XjS</a>     |
| <b>HOW to implement.</b> ISO 31000 : A little knowledge is a dangerous thing  | <a href="http://lnkd.in/JJqsfJ">http://lnkd.in/JJqsfJ</a> |
| <b>Best practices..</b> Has this new standard changed the way your organization examines and manages business risks??   | <a href="http://goo.gl/BznXO">http://goo.gl/BznXO</a>     |
| <b>Best practices..</b> ISO 31000 is very useful but, as an end user of RM procedures, I have to protect organizations from fallout when incidents occur and 3100...          | <a href="http://goo.gl/PRjrg">http://goo.gl/PRjrg</a>     |
| <b>Best practices..</b> But does it work? – Doe we need a systematic enquiry and if so how can it be initiated?   | <a href="http://goo.gl/wQZ5U">http://goo.gl/wQZ5U</a>     |
| <b>Best practices..</b> World Customs Organization (WCO) Risk Management framework  | <a href="http://goo.gl/KlRpa">http://goo.gl/KlRpa</a>     |
| <b>Best practices..</b> New Enterprise Risks Management system aligned with PAS 22399 and ISO 31000   | <a href="http://goo.gl/f615m">http://goo.gl/f615m</a>     |
| <b>Difficulties to implement.</b> What are the major barriers preventing organizations from adopting ISO 31000 today?   | <a href="http://goo.gl/Mr97s">http://goo.gl/Mr97s</a>     |
| <b>Difficulties to implement.</b> Why consultants are afraid to advocate ISO 31000 ?  | <a href="http://goo.gl/9vDzl">http://goo.gl/9vDzl</a>     |
| <b>Difficulties to implement.</b> Difficulties in implementing ISO 31000 ?  | <a href="http://goo.gl/h7CBK">http://goo.gl/h7CBK</a>     |
| <b>Difficulties to implement.</b> Here's a blog outlining 10 pitfalls organisations experience in implementing ERM programs, including ISO 31000 programs. Would love your... | <a href="http://goo.gl/rw5hN">http://goo.gl/rw5hN</a>     |
| <b>Difficulties to implement.</b> Risk managers and senior leaders  | <a href="http://goo.gl/y0itf">http://goo.gl/y0itf</a>     |

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Discussions on LinkedIn ISO31000 since March 2009 till December 2012

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| <b>Difficulties to implement.</b> Dr Robert Kaplan announces that rules-based risk management (wherein he includes ISO 31000) is "not relevant".                           | <a href="http://goo.gl/eBTz7">http://goo.gl/eBTz7</a> |
| <b>Difficulties to implement.</b> Should we retrofit ISO 31000 to become the umbrella for enterprise risk management?  | <a href="http://goo.gl/2clRY">http://goo.gl/2clRY</a> |
| <b>Difficulties to implement.</b> What obstacles exist to sharing relevant, detailed information (like case studies) among the community of risk management practitioners? | <a href="http://goo.gl/ndwL0">http://goo.gl/ndwL0</a> |
| <b>Difficulties to implement.</b> Why U.S. Risk Managers Should Take a Hint from the Rest of the World   | <a href="http://goo.gl/FerBe">http://goo.gl/FerBe</a> |
| <b>Difficulties to implement.</b> Does Concern for Risk Inhibit Performance? - Marks on Governance   | <a href="http://goo.gl/owZbU">http://goo.gl/owZbU</a> |
| <b>Benchmarking</b> Benchmarking Risk Management   | <a href="http://goo.gl/VNoeB">http://goo.gl/VNoeB</a> |
| <b>Case studies.</b> Talvivaara Mining Company endorsing ISO 31000   | <a href="http://goo.gl/ISHj9">http://goo.gl/ISHj9</a> |
| <b>Case studies.</b> What is the next steps for Implement ISO31000 in Steel making company?  | <a href="http://goo.gl/SEk0M">http://goo.gl/SEk0M</a> |
| <b>Case studies.</b> Does anyone have a demonstrable case study of ISO 31000:2009 being adopted and effectively applied by a company in the oil & gas industry?            | <a href="http://goo.gl/leYX9">http://goo.gl/leYX9</a> |
| <b>Case studies.</b> Do you spend as much time as I do looking for risk management case studies? I would like to start designing a knowledge base of RM case studies.      | <a href="http://goo.gl/F8SZq">http://goo.gl/F8SZq</a> |
| <b>Case studies.</b> Pleased that my recommendation to the chairman of a bank - pursuing its IPO in London - on adopting ISO31000 as its risk framework was accepted       | <a href="http://goo.gl/eAMEj">http://goo.gl/eAMEj</a> |
| <b>Case studies-Aerospace.</b> Reference of ISO 31000 standard in the aerospace sector   | <a href="http://goo.gl/RTB0d">http://goo.gl/RTB0d</a> |
| <b>Case studies.</b> Complimentary Webinar : DUBAL's ISO 31000-based ERM Program   | <a href="http://goo.gl/XqX4n">http://goo.gl/XqX4n</a> |
| <b>Case studies-Aviation industry.</b> What do you thing about ISO 31000 is implementing in Aviation Industry?   | <a href="http://goo.gl/X1XjS">http://goo.gl/X1XjS</a> |
| <b>Case studies-Science center.</b> I work for a Science Centre, is it important to implement the ISO 31000?   | <a href="http://goo.gl/Uwz2y">http://goo.gl/Uwz2y</a> |
| <b>Stakeholders.</b> Should risk management be multi-stakeholders?   | <a href="http://goo.gl/xsO6G">http://goo.gl/xsO6G</a> |
| <b>Risk communication.</b> Risk Information Sharing Audit  | <a href="http://goo.gl/adby5">http://goo.gl/adby5</a> |



## G31000 *Global Platform for ISO 31000 Risk Management standard*

### Discussions on LinkedIn ISO31000 since March 2009 till December 2012

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| <b>Risk reporting.</b> Why doesn't the standard provide guidance on risk reporting?   | <a href="http://goo.gl/CPsfZ">http://goo.gl/CPsfZ</a> |
| <b>Risk reporting.</b> ERM REPORTING LINE / STRUCTURE   | <a href="http://goo.gl/UC8Mv">http://goo.gl/UC8Mv</a> |
| <b>Importance of the framework.</b> But does it work - without a well established measurement framework?                                  | <a href="http://goo.gl/pvmwp">http://goo.gl/pvmwp</a> |
| <b>Gap analysis.</b> About to embark on development of a new risk management system based on ISO 31000 (and gap analysis). Any top tips?  | <a href="http://goo.gl/tJu5F">http://goo.gl/tJu5F</a> |
| <b>Gap analysis.</b> Need ISO 31000 gap analysis toolkit or checklist in excel. Can someone point me to relevant links, downloads. Thanks | <a href="http://goo.gl/DhnVb">http://goo.gl/DhnVb</a> |
| <b>ERM in banking.</b> Differences between ERM and Iso 31000  | <a href="http://goo.gl/CxJ0Y">http://goo.gl/CxJ0Y</a> |
| <b>Umbrella standard.</b> Putting ISO 31000 up as the umbrella standard for all aspects regarding the management of risk                  | <a href="http://goo.gl/B222s">http://goo.gl/B222s</a> |
| <b>Umbrella standard.</b> Should we retrofit ISO 31000 to become the umbrella for enterprise risk management?                             | <a href="http://goo.gl/2clRY">http://goo.gl/2clRY</a> |
| <b>Pharma industry.</b> Supply Chain Risk Management Standard based on ISO 31000 to Address Pharma Compliance Concerns                    | <a href="http://goo.gl/DRHJu">http://goo.gl/DRHJu</a> |
| <b>Top-Down approach.</b> Do Chief Executive Officers know their duties in risk management?   | <a href="http://goo.gl/bJS1t">http://goo.gl/bJS1t</a> |
| <b>Return on Investment.</b> Risk framework ROI   | <a href="http://goo.gl/SvGb7">http://goo.gl/SvGb7</a> |

### Decision-making

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| <b>Technology.</b> On the Brink of a Revolution in Decision Making - Marks on Governance | <a href="http://lnkd.in/f8Szdd">http://lnkd.in/f8Szdd</a> |
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### Relations with ISO management system

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| <b>Intergrated management system.</b> Integrated Management Systems   New PAS 99:2012   Aligned with ISO 31000... | <a href="http://goo.gl/4UuWA">http://goo.gl/4UuWA</a>     |
| <b>Compliance auditing.</b> ISO 31K implementation assurance  | <a href="http://lnkd.in/f8Szdd">http://lnkd.in/f8Szdd</a> |
| <b>ISO 22313.</b> Risk Management (ISO 31000) and Business Continuity Management (ISO 22301 and ISO 22313)        | <a href="http://goo.gl/y5IKC">http://goo.gl/y5IKC</a>     |



## **G31000** *Global Platform for ISO 31000 Risk Management standard*

### Discussions on LinkedIn ISO31000 since March 2009 till December 2012

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| <b>ISO 22301.</b> What is the exact reference of ISO31000 in the new BCM standard : ISO 22301 | <a href="http://goo.gl/gZ0B5">http://goo.gl/gZ0B5</a> |
| <b>ISO 27001.</b> Information security standard now aligned with ISO 31000                    | <a href="http://goo.gl/SryPO">http://goo.gl/SryPO</a> |
| <b>ISO 27001.</b> Similarities and differences between ISO 31000 and ISMS ISO 27001           | <a href="http://goo.gl/dcD0B">http://goo.gl/dcD0B</a> |

### **Vocabulary**

|   |   |
|---|---|
| <b>Reference.</b> References to VOCABULARY, click here :  | <a href="http://goo.gl/fsp5j">http://goo.gl/fsp5j</a>     |
| <b>ISO Guide 51.</b> New ISO Guide 51 and ISO 31000: what will be necessary to harmonize them?  | <a href="http://goo.gl/R45g4">http://goo.gl/R45g4</a>     |
| <b>Risk.</b> Why does the ISO 31000 standard define risk differently  | <a href="http://goo.gl/K5nFf">http://goo.gl/K5nFf</a>     |
| <b>Risk.</b> References of gross/inherent risk not in ISO 31000...said Paul Johnson   | <a href="http://goo.gl/JQYII">http://goo.gl/JQYII</a>     |
| <b>Risk.</b> Defining risk – Debating the ISO 31 000 proposal again...  | <a href="http://goo.gl/ukTLM">http://goo.gl/ukTLM</a>     |
| <b>Risk.</b> Wikipedia entry on risk needs our help!  | <a href="http://goo.gl/g0nJD">http://goo.gl/g0nJD</a>     |
| <b>Risk.</b> Origin of "Risk" - Do we know where it is coming from?   | <a href="http://goo.gl/Tualx">http://goo.gl/Tualx</a>     |
| <b>Risk.</b> Does positive risk offset negative risk?   | <a href="http://goo.gl/50hKl">http://goo.gl/50hKl</a>     |
| <b>Risk</b> Do you associate the word RISK with?  | <a href="http://goo.gl/YGJvT">http://goo.gl/YGJvT</a>     |
| <b>Risk</b> According to ISO 31000 and ISO Guide 73, what is correct to say: "RISK and OPPORTUNITY" or "THREAT and OPPORTUNITY"? Why? | <a href="http://goo.gl/opker">http://goo.gl/opker</a>     |
| <b>Risk</b> Positive and negative risk conventions  | <a href="http://goo.gl/uTc2R">http://goo.gl/uTc2R</a>     |
| <b>Risk</b> . Mind Your Risk Mindset !  | <a href="http://goo.gl/uPDzO">http://goo.gl/uPDzO</a>     |
| <b>Risk</b> . Is it the right time for a renewed discussion of the definition of »RISK«?  | <a href="http://lnkd.in/Xw3X23">http://lnkd.in/Xw3X23</a> |
| <b>Risk.</b> Should ISO add Variability/Fluctuation in its definition of Risk?  | <a href="http://lnkd.in/acCxd7">http://lnkd.in/acCxd7</a> |





## Discussions on LinkedIn ISO31000 since March 2009 till December 2012

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| <b>Examples of Risks</b> . Because RISK is the "effect of uncertainty on objectives" (according to ISO 31000), how risks should be described? Please give some examples of risk descriptions satisfying that definition. | <a href="http://lnkd.in/jPWpAk">http://lnkd.in/jPWpAk</a> |
| <b>Risky Assessment</b> . Which of these 4 simple options is the "MOST RISKY" according to ISO 31000 standard? See first comment for details/clarification.  | <a href="http://goo.gl/A3qNk">http://goo.gl/A3qNk</a>     |
| <b>Risky Assessment</b> . A new 'risky' scenario to ponder: Bob asks Mary to play a game. He invites Mary to pick one card from a new complete pack of cards, with...  | <a href="http://goo.gl/dR0zq">http://goo.gl/dR0zq</a>     |
| <b>Risky Assessment</b> . Do measurable objectives always form the best starting place for risks analysis? - the Threat / Opportunity PIM Paradox  | <a href="http://goo.gl/so9ml">http://goo.gl/so9ml</a>     |
| <b>Abusing the word RISK</b> Associate the word RISK with every words...Does it make sense ?   | <a href="http://goo.gl/G98tX">http://goo.gl/G98tX</a>     |
| <b>Emerging Risk</b> . How should "Emerging Risk" be defined?  | <a href="http://goo.gl/IxwbW">http://goo.gl/IxwbW</a>     |
| <b>Likelihood</b> . Likelihood of an event OR Likelihood of the consequences ?   | <a href="http://goo.gl/PKGVq">http://goo.gl/PKGVq</a>     |
| <b>Likelihood</b> . Is likelihood necessary ?  | <a href="http://goo.gl/JrThN">http://goo.gl/JrThN</a>     |
| <b>Event</b> . Risk Source (2.18) vs. Event (2.19)   | <a href="http://goo.gl/5RaeW">http://goo.gl/5RaeW</a>     |
| <b>Event</b> . Ways of stating risks or risk events....  | <a href="http://goo.gl/nd1y6">http://goo.gl/nd1y6</a>     |
| <b>Issue</b> . Is there an ISO definition of 'issue'   | <a href="http://goo.gl/OA9zo">http://goo.gl/OA9zo</a>     |
| <b>Issue</b> . RISK Management vs. ISSUE Management: What are the differences? What are the similarities? (consider per example: ISO 31000 on risk management and ISO 26000 on [issues of] social responsibility)        | <a href="http://goo.gl/z2de9">http://goo.gl/z2de9</a>     |
| <b>Issue</b> . Risks versus Issues   | <a href="http://lnkd.in/pYgjpf">http://lnkd.in/pYgjpf</a> |
| <b>Performance</b> . Risk - Uncertainty - Performance...   | <a href="http://goo.gl/AZrqK">http://goo.gl/AZrqK</a>     |
| <b>Performance</b> . Risk, Performance and ISO 31000   | <a href="http://goo.gl/Rs2oD">http://goo.gl/Rs2oD</a>     |
| <b>Performance</b> . The integration of risk into the setting of objectives and strategies, and the monitoring of performance  | <a href="http://goo.gl/gEs7F">http://goo.gl/gEs7F</a>     |
| <b>Performance</b> . How about linking performance and risk management?  | <a href="http://goo.gl/HcysK">http://goo.gl/HcysK</a>     |
| <b>Performance</b> . For maximizing organizational efficiency, performance management and risk management should be integrated. p  | <a href="http://goo.gl/fseMm">http://goo.gl/fseMm</a>     |
| <b>Performance</b> . Does concern for risk inhibit Innovation ?  | <a href="http://goo.gl/mGmRK">http://goo.gl/mGmRK</a>     |

Approved by Alex Dali on 30



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| <b>Insurance.</b> The word "insurance" does not appear at all in the ISO 31000 document. There is only one single reference to "risk financing" :                | <a href="http://goo.gl/6aqKW">http://goo.gl/6aqKW</a> |
| <b>Risk appetite.</b> Testing risk appetite/tolerance concept and risk criteria.   | <a href="http://goo.gl/PpzyG">http://goo.gl/PpzyG</a> |
| <b>Risk appetite.</b> What is risk appetite and how is different from risk tolerance?  | <a href="http://goo.gl/uu3yO">http://goo.gl/uu3yO</a> |
| <b>Risk appetite.</b> An effective risk tolerance, appetite, criteria, etc. statement  | <a href="http://goo.gl/WY02c">http://goo.gl/WY02c</a> |
| <b>Risk appetite.</b> Why were the definitions of risk appetite and risk tolerance not included in ISO 31000?  | <a href="http://goo.gl/tnzDp">http://goo.gl/tnzDp</a> |
| <b>Risk appetite.</b> Commenting the IRM publication on Risk Appetite  | <a href="http://goo.gl/ojh09">http://goo.gl/ojh09</a> |
| <b>Risk appetite.</b> ISO 31000 - Risk Appetite - The Basel Effect   | <a href="http://goo.gl/KjR6l">http://goo.gl/KjR6l</a> |
| <b>Risk criteria.</b> ISO 3100 - My next question is - let us talk about risk criteria. How will you define the risk criteria for your organisation?             | <a href="http://goo.gl/V0Syh">http://goo.gl/V0Syh</a> |
| <b>Risk criteria.</b> Should be added two more factors to be considered when defining risk criteria? In ISO 31000 5.3 Establishing the context_5.3.5 Defining... | <a href="http://goo.gl/xYRfv">http://goo.gl/xYRfv</a> |
| <b>Risk tolerance.</b> Where do we consider what is "Tolerable": Evaluation of Risk, Treatment of Risk, or both?   | <a href="http://goo.gl/CseRS">http://goo.gl/CseRS</a> |
| <b>Mitigation.</b> Why the word "risk mitigation" is not included in ISO 31000 ? _ Link to the sub-group   | <a href="http://goo.gl/neYre">http://goo.gl/neYre</a> |
| <b>Mitigation.</b> Why the word "risk mitigation" is not included in ISO 31000 ?   | <a href="http://goo.gl/0YyjO">http://goo.gl/0YyjO</a> |
| <b>Uncertainty.</b> Risks, Opportunity and Uncertainty. Where do the boundaries lie?   | <a href="http://goo.gl/Ec1rj">http://goo.gl/Ec1rj</a> |
| <b>Uncertainty.</b> Uncertainty definition is missing in 31000   | <a href="http://goo.gl/hxyu9">http://goo.gl/hxyu9</a> |
| <b>Uncertainty.</b> Risk - Uncertainty - Performance...  | <a href="http://goo.gl/AZrqK">http://goo.gl/AZrqK</a> |
| <b>Uncertainty.</b> ISO 31000 - Effect of Uncertainty Factors  | <a href="http://goo.gl/Cl3m6">http://goo.gl/Cl3m6</a> |
| <b>Uncertainty.</b> Does risk exist without uncertainty (e.g., if we *know* we will fail)? Please vote, then see my first comment...                             | <a href="http://goo.gl/NcweV">http://goo.gl/NcweV</a> |
| <b>Uncertainty.</b> What is your frame of reference when you manage risk? Objectives, Risk or Uncertainty? Please see first comment for introduction.            | <a href="http://goo.gl/Wt6YO">http://goo.gl/Wt6YO</a> |
| <b>Uncertainty.</b> Understanding Risk and Uncertainty   | <a href="http://goo.gl/iWXY3">http://goo.gl/iWXY3</a> |

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| <b>Uncertainty management.</b> Risk management or uncertainty management  | <a href="http://goo.gl/oVV2L">http://goo.gl/oVV2L</a> |
| <b>Uncertainty management.</b> Does ISO 31000 pioneer developing management by objectives into management by uncertainties?                                     | <a href="http://goo.gl/pZhcc">http://goo.gl/pZhcc</a> |
| <b>Risk elimination - Risk substitution..</b> Risk elimination versus risk substitution ?   | <a href="http://goo.gl/fi4Bf">http://goo.gl/fi4Bf</a> |
| <b>Risk culture.</b> ISO 31000 and Risk Culture Building; What is this all about?   | <a href="http://goo.gl/FMfKo">http://goo.gl/FMfKo</a> |
| <b>Risk culture.</b> Risk culture: the critical ingredient in effective risk management.  | <a href="http://goo.gl/TUkKR">http://goo.gl/TUkKR</a> |
| <b>Risk culture.</b> Comments on risk culture   | <a href="http://goo.gl/gAo2V">http://goo.gl/gAo2V</a> |
| <b>Risk culture.</b> The Risk Aware organisation  | <a href="http://goo.gl/hlTQy">http://goo.gl/hlTQy</a> |
| <b>Risk culture.</b> So many companies loosely refer to "risk Culture" in their annual reports and it seems like not much thinking go into this!                | <a href="http://goo.gl/Wt0x0">http://goo.gl/Wt0x0</a> |
| <b>Risk culture.</b> Risk Culture - your comments invited on IRM draft document   | <a href="http://goo.gl/d0vag">http://goo.gl/d0vag</a> |
| <b>Risk culture.</b> What is your understanding of the concept "risk culture" ?   | <a href="http://goo.gl/n3jqY">http://goo.gl/n3jqY</a> |
| <b>Risk culture.</b> Risk Culture or Cultural Risk?   | <a href="http://goo.gl/H9nQC">http://goo.gl/H9nQC</a> |
| <b>Risk culture.</b> Mind Your Risk Mindset !   | <a href="http://goo.gl/uPDzO">http://goo.gl/uPDzO</a> |
| <b>Risk culture.</b> The best risk managers are judged by what doesn't happen to their companies. Do you agree? Please justify your option with a comment in... | <a href="http://goo.gl/2EldP">http://goo.gl/2EldP</a> |
| <b>Risk owner.</b> CRO ends up in the position of owning a risk?  | <a href="http://goo.gl/O1tdP">http://goo.gl/O1tdP</a> |
| <b>Risk owner.</b> A risk owner is a person in charge to manage a risk with the.... (see first comment)   | <a href="http://goo.gl/ZK8YY">http://goo.gl/ZK8YY</a> |
| <b>Enterprise Risk Capacity</b> - a proposed new terminology  | <a href="http://goo.gl/EY7tw">http://goo.gl/EY7tw</a> |
| <b>Risk transfer.</b> Risk sharing vs risk transfer   | <a href="http://goo.gl/ZYQDx">http://goo.gl/ZYQDx</a> |
| <b>Risk Management</b> How do you define Risk Management under ISO 31000 guidance?  | <a href="http://goo.gl/ZJqb2">http://goo.gl/ZJqb2</a> |
| <b>Risk Management</b> Should Risk Management "trade under a different brand" - how can/should it be called properly?   | <a href="http://goo.gl/DzKgg">http://goo.gl/DzKgg</a> |



## G31000 *Global Platform for ISO 31000 Risk Management standard*

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| <b>Risk Management</b> My vote for a better definition or "risk management" is increasing the certainty of achieving objectives".       | <a href="http://goo.gl/Q0ziq">http://goo.gl/Q0ziq</a>     |
| <b>Effect</b> What is the meaning of 'effect' in the definition of Risk (according to ISO 31000 and ISO Guide 73)?                      | <a href="http://goo.gl/OJT78">http://goo.gl/OJT78</a>     |
| <b>Reliable</b> Definition of reliable in ISO 31000   | <a href="http://goo.gl/rjUPL">http://goo.gl/rjUPL</a>     |
| <b>Risk Velocity</b> Risk Velocity  | <a href="http://goo.gl/OXjts">http://goo.gl/OXjts</a>     |
| <b>Threat</b> According to ISO 31000 and ISO Guide 73, what is correct to say: "RISK and OPPORTUNITY" or "THREAT and OPPORTUNITY"? Why? | <a href="http://goo.gl/opker">http://goo.gl/opker</a>     |
| <b>Variability/Fluctuation.</b> Should ISO add Variability/Fluctuation in its definition of Risk?                                       | <a href="http://lnkd.in/acCxd7">http://lnkd.in/acCxd7</a> |

### About this group

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|--|---|
| <b>Joining</b> Happy to join ISO 31000 group.  | <a href="http://goo.gl/7t8Fw">http://goo.gl/7t8Fw</a>       |
| <b>Rules</b> Rules for posting   | <a href="http://goo.gl/H7Qta">http://goo.gl/H7Qta</a>       |
| <b>Use guide</b> Lists of topics discussed   | <a href="http://lnkd.in/dDz4Hhb">http://lnkd.in/dDz4Hhb</a> |
| <b>Use guide</b> A summary of all discussion regarding ISO31000 in LinkedIn  | <a href="http://goo.gl/yLo2M">http://goo.gl/yLo2M</a>       |
| <b>Use guide</b> Is it time to update the USER GUIDE of this group, which is 4 months old ? Link : <a href="http://goo.gl/lvkwB">http://goo.gl/lvkwB</a> | <a href="http://goo.gl/YFxpR">http://goo.gl/YFxpR</a>       |
| <b>Reference.</b> References to SCOPE & PRINCIPLES, click here :   | <a href="http://goo.gl/RtbRh">http://goo.gl/RtbRh</a>       |
| <b>Reference.</b> References to VOCABULARY, click here :   | <a href="http://goo.gl/fsp5j">http://goo.gl/fsp5j</a>       |
| <b>Reference.</b> References to FRAMEWORK, click here :  | <a href="http://goo.gl/vyYFn">http://goo.gl/vyYFn</a>       |
| <b>Reference.</b> References to PROCESS, click here :  | <a href="http://goo.gl/aKoL0">http://goo.gl/aKoL0</a>       |
| <b>Reference.</b> References to ANNEX A, click here :  | <a href="http://goo.gl/McTib">http://goo.gl/McTib</a>       |
| <b>Communication.</b> ARTICLE - Social media spreads risk management gospel  | <a href="http://goo.gl/AWFyC">http://goo.gl/AWFyC</a>       |
| <b>Communication.</b> Raise your profile in the ISO 31000 LinkedIn group   | <a href="http://goo.gl/2zQ5t">http://goo.gl/2zQ5t</a>       |
| <b>Communication.</b> Raising awareness about the standard ISO 31000   | <a href="http://goo.gl/0EyyZ">http://goo.gl/0EyyZ</a>       |



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| <b>Happy New year.</b> Happy New Year 2013 Around the World                         | <a href="http://lnkd.in/PcdC5W">http://lnkd.in/PcdC5W</a> |
| <b>Stay connected.</b> Invitation to connect with me in LinkedIn ISO 31000 standard | <a href="http://lnkd.in/VVS3Zb">http://lnkd.in/VVS3Zb</a> |

### About the Global survey 2011

|   |   |
|---|---|
| <b>Announcement</b> : First Global Survey of ISO 31000 Gets Underway  | <a href="http://goo.gl/AF4EW">http://goo.gl/AF4EW</a> |
| <b>Announcement.</b> Global Survey of ISO 31000 Risk Management Standard has started  | <a href="http://goo.gl/kLvzb">http://goo.gl/kLvzb</a> |
| <b>Announcement.</b> Final days of the Global Survey of ISO 31000 Risk Management Standard  | <a href="http://goo.gl/1OsHB">http://goo.gl/1OsHB</a> |
| <b>Feedback.</b> Did anyone else find some of the questions on the ISO 31000 survey a bit inflexible? I'm especially thinking of the one about what do... | <a href="http://goo.gl/RXpX3">http://goo.gl/RXpX3</a> |
| <b>Results.</b> Announcing the availability of the First global ISO 31000 risk management survey  | <a href="http://goo.gl/HqQRj">http://goo.gl/HqQRj</a> |

### International ISO 31000 conference 2012

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| <b>France.</b> First International conference on the ISO 31000 - 21-22 May, 2012 - Paris, France | <a href="http://goo.gl/VZzeD">http://goo.gl/VZzeD</a> |
| <b>France.</b> First International conference on the ISO 31000 Risk Management Standard          | <a href="http://goo.gl/V2Yj3">http://goo.gl/V2Yj3</a> |
| <b>France.</b> Two 1st class risk and compliance events  | <a href="http://goo.gl/T2ij5">http://goo.gl/T2ij5</a> |
| <b>France.</b> Update : ISO 31000 Risk Management Conference - May 21 & 22 - Paris, France       | <a href="http://goo.gl/nT7nZ">http://goo.gl/nT7nZ</a> |
| <b>France.</b> But does it work? ISO 31000 conference in Paris in May                            | <a href="http://goo.gl/nYBqt">http://goo.gl/nYBqt</a> |
| <b>France.</b> Meeting you at the ISO 31000 Risk Management conference - 21 & 22 May in Paris    | <a href="http://goo.gl/iyuqu">http://goo.gl/iyuqu</a> |
| <b>France.</b> Partnership opportunities for the ISO 31000 conference in May                     | <a href="http://goo.gl/UNCtO">http://goo.gl/UNCtO</a> |



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| <b>France.</b> ISO 31000 Risk Management conference – 21/22 May – Paris (in 2 weeks)  | <a href="http://goo.gl/h0DEY">http://goo.gl/h0DEY</a> |
| <b>France.</b> Only 5 days until the First ISO 31000 Conference in Paris  | <a href="http://goo.gl/nO2d5">http://goo.gl/nO2d5</a> |
| <b>France.</b> Congratulations to Alex on an excellent G31000 conference in Paris this week - great exchange of information and ideas and lots of constructive challenge. | <a href="http://goo.gl/jXaOj">http://goo.gl/jXaOj</a> |
| <b>France.</b> Enjoyed the G31000 conference in Paris - thanks for organising it  | <a href="http://goo.gl/xwD8A">http://goo.gl/xwD8A</a> |
| <b>France.</b> Merci Alex (and all supporters) for a wonderful conference and congratulations on its success!   | <a href="http://goo.gl/fcMFX">http://goo.gl/fcMFX</a> |
| <b>France.</b> ISO 31000 Conference   | <a href="http://goo.gl/aHvtz">http://goo.gl/aHvtz</a> |
| <b>France.</b> Thank you Alex for your excellent effort. Also thank you to all wonderful speakers.  | <a href="http://goo.gl/c2lw1">http://goo.gl/c2lw1</a> |
| <b>France.</b> Congratulations to Alex and G31000 for the recently concluded conference!.   | <a href="http://goo.gl/nv1MG">http://goo.gl/nv1MG</a> |
| <b>France.</b> G31000 conference pack now available   | <a href="http://goo.gl/8amDJ">http://goo.gl/8amDJ</a> |
| <b>France.</b> ISO 31000 conference - Your help is requested - Quick survey   | <a href="http://goo.gl/Pe1FI">http://goo.gl/Pe1FI</a> |
| <b>Human factor.</b> CONFERENCE in Paris in May – Session: Risk and Human factors   | <a href="http://goo.gl/p7lSY">http://goo.gl/p7lSY</a> |
| <b>Business Continuity.</b> CONFERENCE - Drivers of Performance: ISO 31000 and Business Continuity  | <a href="http://goo.gl/3Mx0v">http://goo.gl/3Mx0v</a> |
| <b>Business Continuity.</b> CONFERENCE - Aligning your Business Continuity program with the ISO 31000 standard.   | <a href="http://goo.gl/KJ1DW">http://goo.gl/KJ1DW</a> |
| <b>Risk culture.</b> CONFERENCE - ISO 31000 set to spread risk management culture   | <a href="http://goo.gl/znplU">http://goo.gl/znplU</a> |
| <b>News.</b> ARTICLE - Social media spreads risk management gospel  | <a href="http://goo.gl/AWFyC">http://goo.gl/AWFyC</a> |
| <b>Sarbanes-Oxley Section 404.</b> CONFERENCE - Using ISO 31000 for Sarbanes-Oxley Section 404  | <a href="http://goo.gl/Lcktd">http://goo.gl/Lcktd</a> |

**Events**

|  |  |      |
|--|--|------|
| 38   | <i>Version III WORD FILE - Updated by Madeleine Leblanc, approved by Alex Dali on 30</i> | 2012 |
| <b>France.</b> First International conference on the ISO 31000 - 21-22 May, 2012 - Paris, France | <a href="http://goo.gl/VZzeD">http://goo.gl/VZzeD</a>                                    |      |



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| <b>India.</b> Enterprise Risk Management Workshop at Mumbai & New Delhi.  | <a href="http://goo.gl/l6XN8">http://goo.gl/l6XN8</a> |
| <b>India.</b> Course on Implementing ISO 31000 - India  | <a href="http://goo.gl/sYzkJ">http://goo.gl/sYzkJ</a> |
| <b>Brazil.</b> ISO 31000 courses and support in Brazil<br>www.daryus.com.br. I invite all for visit Brazil in 6-7 June 2011 for www.grc-inter.com | <a href="http://goo.gl/kIGsl">http://goo.gl/kIGsl</a> |
| <b>Nigeria.</b> NIGERIA - ISO 31000 Risk management seminar for insurers  | <a href="http://goo.gl/MoXdR">http://goo.gl/MoXdR</a> |
| <b>Spain.</b> INFORMATION DAY IN AENOR TO INTRODUCE THE UNE-ISO 31000 RISK MANAGEMENT STANDARD Comienza un debate o comparte algo con el grupo... | <a href="http://goo.gl/Qap67">http://goo.gl/Qap67</a> |
| <b>Spain.</b> Half-day seminar on ISO 31000 standard organised by BSI Spain   | <a href="http://goo.gl/5PGsZ">http://goo.gl/5PGsZ</a> |
| <b>Switzerland.</b> Join us in Lugano, Switzerland for "Risk Communication Leadership"  | <a href="http://goo.gl/118cv">http://goo.gl/118cv</a> |
| <b>Turkey.</b> ISO 31000 Conference on Turkish CNBC-E TV Channel with Alpaslan Menevse  | <a href="http://goo.gl/eqH7D">http://goo.gl/eqH7D</a> |
| <b>Turkey.</b> ISO 31000 for Op.Risks - Operational Risk Conference, ISTANBUL   | <a href="http://goo.gl/MKy1H">http://goo.gl/MKy1H</a> |
| <b>UK.</b> CIR Risk Management Awards in association with G31000  | <a href="http://goo.gl/XeV6F">http://goo.gl/XeV6F</a> |
| <b>USA.</b> Register today for the 4th Annual Sustainable Performance Forum hosted by Enablon in Chicago on Sept 18-19.                           | <a href="http://goo.gl/G2Sol">http://goo.gl/G2Sol</a> |

### **ISO 31000 expanding in the world**

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| <b>World.</b> Risk management is at the center of world attention!                                 | <a href="http://goo.gl/uQWMP">http://goo.gl/uQWMP</a> |
| <b>Australia.</b> Comparing ISO 31000 and AS/NZ 4360 - similarities and differences                | <a href="http://goo.gl/65VzY">http://goo.gl/65VzY</a> |
| <b>Brazil.</b> ISO 31000: what we are doing in BRAZIL  | <a href="http://goo.gl/gCvUm">http://goo.gl/gCvUm</a> |
| <b>Canada.</b> ISO 31000 Training - Toronto  | <a href="http://goo.gl/oPSDV">http://goo.gl/oPSDV</a> |
| <b>Europe.</b> FERMA requests ISO liaison member status  | <a href="http://goo.gl/j02gT">http://goo.gl/j02gT</a> |
| <b>India.</b> ISO-31000 in India   | <a href="http://goo.gl/Syq75">http://goo.gl/Syq75</a> |
| <b>India.</b> Dr. Dale Cooper's Practical Workshop on Enterprise Risk Management - using ISO 31000 | <a href="http://goo.gl/AZDDI">http://goo.gl/AZDDI</a> |



## **G31000** Global Platform for ISO 31000 Risk Management standard

### Discussions on LinkedIn ISO31000 since March 2009 till December 2012

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| <b>Middle East.</b> ISO 31000 expanding in the Middle East...  | <a href="http://goo.gl/uywpu">http://goo.gl/uywpu</a> |
| <b>Middle East.</b> ISO 31000 adopted in the Middle East - another example   | <a href="http://goo.gl/DRuLG">http://goo.gl/DRuLG</a> |
| <b>Middle East.</b> ANSI/ASSE/ISO risk management standards in the Middle East   | <a href="http://goo.gl/evSes">http://goo.gl/evSes</a> |
| <b>Pakistan.</b> ISO 31000 Risk Management Training  | <a href="http://goo.gl/DZRQ3">http://goo.gl/DZRQ3</a> |
| <b>Russia.</b> ISO 31000 was translated into Russian by RusRisk & HSE  | <a href="http://goo.gl/3eHRQ">http://goo.gl/3eHRQ</a> |
| <b>Russia.</b> INFO - RusRisk steps up effort to educate local market with ISO 31000   | <a href="http://goo.gl/Pj1to">http://goo.gl/Pj1to</a> |
| <b>Singapore.</b> A Wonderful Source of Information on Risk Management and Board Oversight   | <a href="http://goo.gl/yi2Vr">http://goo.gl/yi2Vr</a> |
| <b>Spain.</b> I'm looking for a Spanish version of ISO 31000 and ISO 31010. Do you know if anybody has translated those standards? Thanks in advance,... | <a href="http://goo.gl/ZSsV9">http://goo.gl/ZSsV9</a> |
| <b>South Africa.</b> ISO 31000 and ISO 9001 Training in South Africa   | <a href="http://goo.gl/hpSlJ">http://goo.gl/hpSlJ</a> |
| <b>Switzerland.</b> Join us in Lugano, Switzerland for "Risk Communication Leadership"   | <a href="http://goo.gl/118cv">http://goo.gl/118cv</a> |
| <b>Turkey.</b> IRM publishes Turkish version of ISO 31000 guide  | <a href="http://goo.gl/zjxik">http://goo.gl/zjxik</a> |
| <b>Turkey.</b> ISO 31000 for Op.Risks - Operational Risk Conference, ISTANBUL  | <a href="http://goo.gl/MKy1H">http://goo.gl/MKy1H</a> |
| <b>UK.</b> Public Consultation starts for BS31100 Risk Management Code of Practice   | <a href="http://goo.gl/poC6V">http://goo.gl/poC6V</a> |
| <b>UK.</b> UK Risk associations publish guide to ISO 31000   | <a href="http://goo.gl/MeAmT">http://goo.gl/MeAmT</a> |
| <b>UK.</b> Warning about BS31100 Risk Management Code of Practice  | <a href="http://goo.gl/gVLEv">http://goo.gl/gVLEv</a> |
| <b>USA.</b> Renaming the confusing name of ISO 31000 used in USA   | <a href="http://goo.gl/hLRFd">http://goo.gl/hLRFd</a> |
| <b>USA.</b> American RIMS allowed to develop risk management standards   | <a href="http://goo.gl/3lb1D">http://goo.gl/3lb1D</a> |
| <b>USA.</b> More on the ISO/ANSI/ASSE Z690 Risk Management Standards   | <a href="http://goo.gl/lqwjQ">http://goo.gl/lqwjQ</a> |
| <b>USA.</b> US ANSI's acceptance of ISO 31000"   | <a href="http://goo.gl/cXx5o">http://goo.gl/cXx5o</a> |
| <b>USA.</b> 40th Version of the ISO 31000 Risk Management Standard   | <a href="http://goo.gl/pU8GM">http://goo.gl/pU8GM</a> |
| <b>USA.</b> Tim Fisher ASSE Tech Brief is Posted for Prevention Through Design   | <a href="http://goo.gl/CfaP2">http://goo.gl/CfaP2</a> |





## **G31000** *Global Platform for ISO 31000 Risk Management standard*

### Discussions on LinkedIn ISO31000 since March 2009 till December 2012

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| <b>USA.</b> I'm pleased to see that the US ANSI formally adopted and published ISO 31000, ISO/IEC 31010 and ISO Guide 73 yesterday | <a href="http://goo.gl/kL9yI">http://goo.gl/kL9yI</a> |
| <b>USA.</b> ISO 31000 Risk Management Standard - Interesting Statistic   | <a href="http://goo.gl/1b1Ly">http://goo.gl/1b1Ly</a> |
| <b>USA.</b> An Update from the U.S. TAG for Risk Management (ISO 31000)  | <a href="http://goo.gl/0xISx">http://goo.gl/0xISx</a> |
| <b>USA.</b> Why U.S. Risk Managers Should Take a Hint from the Rest of the World   | <a href="http://goo.gl/FerBe">http://goo.gl/FerBe</a> |

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**Last one 30/12/2012 :** ([What is the importance of implementing ISO 31000 in private Universities? Case studies](#))

**Last one 29 June :**

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| <b>Basel 2/3.</b> Is there a correlation between ISO 31000 and Basel [see also ( <a href="http://goo.gl/IIYBr">http://goo.gl/IIYBr</a> )]? | <a href="http://lnkd.in/NxXDc4">http://lnkd.in/NxXDc4</a> |
|--|---|

- 5 months ago